

**Solid Waste Division
2006 Adopted Financial Plan**

	2004 Actual ¹	2005 Adopted	2005 Estimated ²	2006 Adopted	2007 Projected ³	2008 Projected ³
Beginning Fund Balance	25,068,926	16,740,232	25,315,818	26,926,788	21,669,966	13,452,304
Revenues						
* Net Disposal Fees ^{4,5}	81,873,470	82,816,515	80,774,862	80,577,650	85,898,800	84,152,878
* CDL Revenues	846,911					
* Moderate Risk Waste	3,012,576	2,949,100	3,089,875	2,973,435	3,062,638	3,154,517
* Grants	465,963	882,468	819,873	588,286	200,000	180,000
* Landfill Gas to Energy ⁶						200,000
* DNR Administration (0381)	4,308,114	4,523,068	4,493,235	4,832,811	4,977,795	5,127,129
* Other ⁷	1,490,757	1,345,526	1,269,534	812,351	836,722	861,823
Total Revenues	91,997,792	92,516,677	90,447,379	89,784,533	94,975,955	93,676,348
Expenditures						
* Solid Waste Division ⁸	(53,248,624)	(60,415,926)	(57,660,201)	(66,070,551)	(68,052,668)	(70,094,248)
* Landfill Reserve Fund Transfer	(10,695,523)	(8,136,450)	(8,027,910)	(8,021,240)	(8,839,889)	(9,180,841)
* CERP Fund Transfer, Appropriation ⁹	(1,780,000)	(2,919,966)	(2,919,966)	(3,398,342)	(3,550,000)	(1,608,000)
* Construction Fund Transfer	(4,090,000)				(4,000,000)	(4,000,000)
* Debt Service - Existing Facilities	(6,252,274)	(6,262,745)	(6,262,745)	(6,272,857)	(6,290,636)	(8,247,024)
* Debt Service - New Facilities					(1,777,241)	(2,714,284)
* Risk Abatement	(183,917)					
* Rent, Cedar Hills Landfill	(7,000,000)	(7,210,000)	(7,210,000)	(7,426,300)	(7,649,089)	(7,878,562)
* Expenditures from Prior Year Carryover	(4,114,290)		(4,098,651)			
* SWD- 1st Qtr Omnibus - Flex Benefits			223,785			
* Council Change - SWD - Houghton TS ¹²				(450,000)		
* Council Change - SWD - COLA ¹³				(300,170)		
* DNR Administration (0381)	(4,386,272)	(4,509,975)	(4,509,975)	(4,832,811)	(4,977,795)	(5,127,129)
* DNR Admin- 1st Qtr Omnibus - Flex Benefits			16,740			
* Council Change - DNR Admin - COLA ¹³				(34,348)		
* Council Change - DNR Admin - Add'l FTE ¹⁴				(110,000)		
Total Expenditures	(91,750,900)	(89,455,062)	(90,448,923)	(96,916,619)	(105,137,318)	(108,850,088)
Estimated Underexpenditures¹⁰		1,699,400	1,612,514	1,875,265	1,943,701	2,002,792
Other Fund Transactions						
*						
Total Other Fund Transactions						
Ending Fund Balance	25,315,818	21,501,247	26,926,788	21,669,966	13,452,304	281,356
Reserves & Designations						
* Encumbrance Carryovers - SWD	(3,789,013)					
* Encumbrance Carryovers - DNR Admin 0381	(100,993)					
* Unencumbered Carryovers - SWD	(208,645)					
Total Reserves & Designations	(4,098,651)					
Ending Undesignated Fund Balance	21,217,167	21,501,247	26,926,788	21,669,966	13,452,304	281,356
Target Fund Balance ¹¹	6,656,078	7,551,991	7,207,525	8,258,819	8,506,583	8,761,781

Financial Plan Notes:

- ¹ 2004 Actuals are from the 2004 CAFR and the 14th Month ARMS report.
- ² 2005 Estimated is based on preliminary estimates from Solid Waste Division.
- ³ 2007 and 2008 Projected are based on 3% inflation in most cases.
- ⁴ 2005 Revised assumes tonnage of 1,004,500 tons consistent with the 2005 Adopted assumptions.
- ⁵ Revenue is based on the Solid Waste Division's June 2005 long-term tonnage forecast. Forecast disposal is 978,200 tons in 2006, 1,022,300 tons in 2007, and 1,052,300 in 2008 respectively. Tonnage assumptions in 2006 and 2007 assume lost revenue for 6 months during construction of the First Northeast Transfer Station.
- ⁶ Revenues from Landfill Gas to Energy are currently expected to begin in 2008.
- ⁷ Other Revenue is comprised of WR/R Revenues, Interest Net of Fees, and other miscellaneous revenues.
- ⁸ 2004-2007 expenditures reflect savings developed for the Solid Waste Change Initiative. 2006-2008 expenditures also include costs to handle increased tonnage at transfer stations resulting from the increase in the regional direct fee to \$69.50 per ton.
- ⁹ Based on CERP policy to maintain sinking fund contribution for equipment replacement.
- ¹⁰ Assumed under-expenditures equal 3% of Solid Waste Division operating expenditures, excluding grant funded expenditures.
- ¹¹ Minimum fund balance target based on 45-day cash reserve policy (SWD operating expenditures x 45/360).
- ¹² The Council adopted a proviso granting an additional \$450,000 in expenditure authority and 2.00 FTEs to be expended solely for implementation of operational changes at the Houghton Transfer Station.
- ¹³ This represents an adjustment to increase the COLA rate to the 4.66% adopted by Council. The COLA rate submitted in the 2006 Executive Proposed Budget was 3.45%.
- ¹⁴ The Council adopted additional expenditure authority to cover salary and benefits for a Government Relations Officer FTE position.