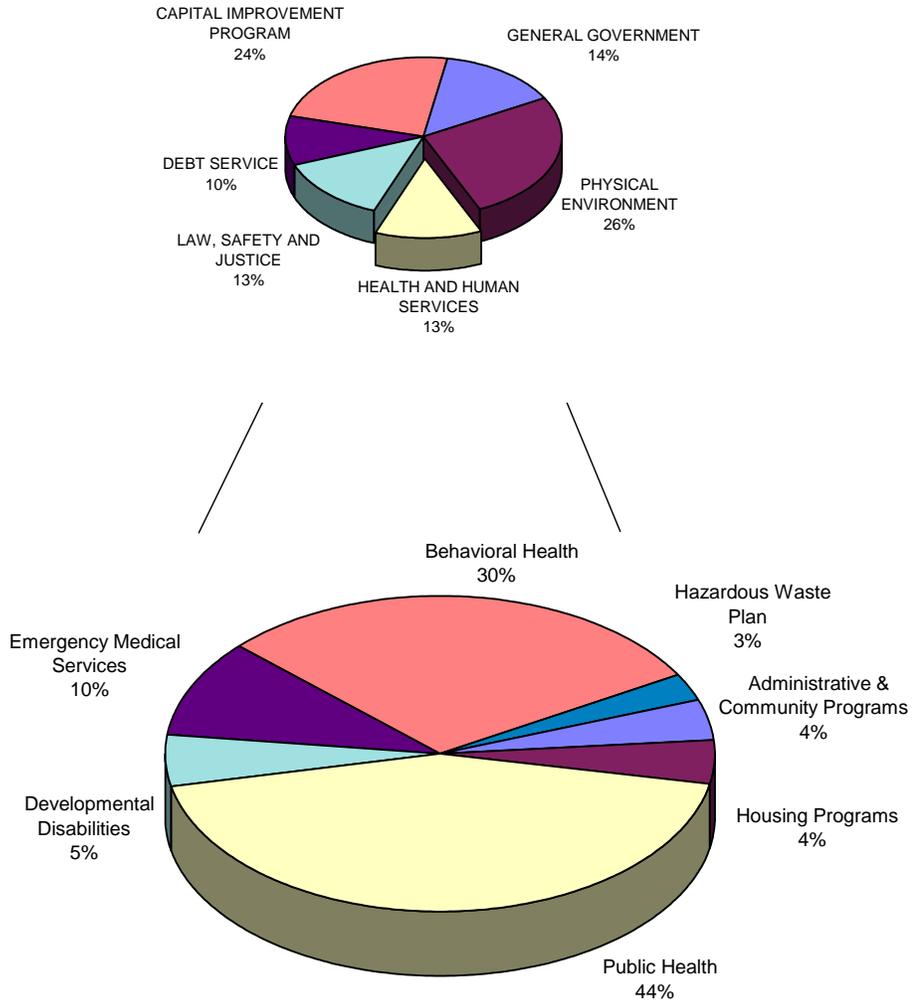


# Health and Human Services

## Health & Human Services \$423 Million



**Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.**

**Behavioral Health:** Mental Health and Alcoholism & Substance Abuse

**Housing Programs:** Federal Housing & Community Development Fund and Housing Opportunity Acquisition.

**Administrative & Community Programs:** Veterans' Services, Special Programs, Youth Employment,

Source: Program Plan Summary Page (Found at the end of the section).

**P R O G R A M   E X P L A N A T I O N S**

***INTRODUCTION***

King County continues to invest in the health and well being of its residents through its ongoing commitment to healthy families and community services. The majority of health and human service programs funded by King County are discretionary in nature. As such, with increased spending in state-mandated areas; primarily public safety and criminal justice programs, the amount of County funds available for discretionary activities is limited. Despite the ongoing fiscal challenges, King County is taking a position of leadership in supporting numerous health and human service programs for the citizens of King County. The 2006 Executive Proposed Budget reflects this ongoing commitment to the goal of ensuring the stability of health and human services in King County. Regional health and human services are a shared responsibility among state, county and local governments and the private sector and faith-based organizations. King County has been a leader in the collaborative efforts of all the human services providers, and the County is committed to continue to work with all partners to identify long-term solutions that ensure the future of health and human services, especially for our vulnerable and at-risk communities.

**The Ten-Year Plan to End Homelessness in King County:** With the publication of “*A Roof Over Every Bed: Our Community’s Ten-Year Plan to End Homelessness in King County*,” King County is taking a leadership role in the region’s comprehensive response to ending homelessness. This involves identifying the key strategies to be employed, target populations to be served, the alignment of current activities to more closely follow the Ten-Year Plan, and planning and implementing innovative and creative projects that reach out to help homeless individuals get back on their feet or break down barriers to creating housing and other supporting programs. King County has a long history of providing housing and support services to people who are homeless. In 2005, King County will manage over \$31 million in programs designed to prevent homelessness, and provide housing and services to homeless people, or those in danger of becoming homeless. King County has been recognized for providing some of the highest quality homeless services through innovative and creative practices. The 2006 Executive Proposed Budget reflects this imperative to end homelessness through continued management of programs and services that directly aid the homeless, and to funding, in partnerships, projects and programs to prevent homelessness.

**Continued Implementation of the Recommendations of the Task Force on Regional Human Services:** In 2004, King County Executive Ron Sims convened a blue-ribbon group of County citizens and asked them to conduct a six month review of the region’s human services. This group, the Executive’s Task Force on Regional Human Services, was charged with exploring and defining the gaps in county-wide human services, examining the current distribution of regional human services throughout the County, and identifying financing options for funding the regional human services system.

The Task Force concluded that as the region’s population and needs both increase, the current health and human services’ response is unable to meet the basic health and human service needs of King County’s residents. In order for human services to rise to necessary and appropriate levels, there must be a countywide and collaborative effort to plan, manage and fund human services in King County. The Task Force’s final report made recommendations for current, interim and future actions, with the ultimate intent to support new investment in human services and improve the efficiency of the current system. King County has met the current term task of maintaining human service funding levels. At present, King County is

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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implementing the Task Force's recommendations for interim action by convening the Healthy Families and Communities Task Force (HFC) to establish the detailed requirements to support human services across the region in the future.

**Creation of the Healthy Families and Communities Task Force:** The King County Executive created the HFC to focus on determining the financing needed to help individuals and families who rely on the region's human services network. These services include housing, affordable health care, a safe haven from abuse, employment training and other critical support services. Recent reductions in federal and state funding cannot be made up entirely by County discretionary funds and private donations. The HFC will look at options to fill the current gap in regional human services and develop recommendations for the stabilization of community provided health and human services.

**Preserving Services to the Most Vulnerable:** As less discretionary revenue is available to health and human services programs, it is vital that King County preserve services that aid our region's most vulnerable populations. Necessary reductions in programs must be made where the least harm is done. Where traditional grant funding of programs has ceased, King County has been creative in identifying and securing the revenues necessary to maintain vital programs such as those put in place by the Juvenile Justice Operational Master Plan. The ongoing success of the Juvenile Justice Operational Master Plan's recommended programs are examples of how human service funding can help to reduce the expenditures of our criminal justice agencies by providing critical substance abuse treatment, mental health and other supportive services that keep our youth out of the criminal justice system through the provision of alternatives to unhealthy and unsafe life choices.

**Preserving Healthcare Services:** As the provider of healthcare to an ever increasing population of uninsured patients, the County's Public Health Department has felt the strain associated with meeting the healthcare needs of patients who cannot afford to pay. This, in combination with changing Medicaid reimbursement policy, has resulted in the Public Health Fund revenues decreasing as demand for services by clients unable to pay for the services has increased. Public Health has worked to mitigate these impacts by finding alternate sources of revenues, spending reserves, and when necessary reducing services in ways that would minimize the impact on service delivery. In 2005 the financial condition of the Public Health Fund would not allow the Public Health Department to continue its service levels without additional external revenue sources. These challenges were developing just as the county began a two year operational master planning process that is expected to address many of the service delivery issues that the agency will need to confront in order to operate in an environment of expanding patient needs with diminished revenue sources.

The county was faced with a choice of increasing the Current Expense (CX) Fund transfer to sustain the current service model or reducing healthcare services to our most vulnerable populations. The decision was made to increase the transfer of county discretionary funds to allow the health department to sustain service levels for essential programs while completing the operational master plan. In 2005, a supplemental appropriation of \$1.25 million was proposed and adopted by the council. This policy decision has been continued in the 2006 Executive Proposed Budget and the CX transfer has been increased to continue funding critical healthcare services. The 2006 budget increases the county's contribution rate from discretionary funds to 12% of total proposed expenditures. From 2001 to 2005 the participation rate had been 9% of actual revenues. This increased CX subsidy is expected to continue through 2007 when the operational master plan implementation is complete and then return to lower level of support.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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**Board of Health Increases Fees to Maintain Service Levels:** In 2005, the Board of Health increased Environmental Health and Local Hazardous Waste Fees to reflect increased costs and changes in charging methodology. Environmental food related fees were changed to reflect new FDA requirements that charges be based on risk rather than a sized based fee schedule. As in the past, schools and not for profit food establishments will get reduced fee charges. The local hazardous waste fees were increased to sustain expansion of services to the suburban cities that began in 2000. The fund had delayed a fee increase request and used available fund balance through 2004.

**Investment in Information Technology and Facilities Capital Projects.** Within the Health and Human Service agencies, the 2006 proposed funding for Information Technology (IT) project spending is \$283,374 of which \$164,399 is for new initiatives to aid in the data integration efforts of DCHS, and \$118,975 to complete the Veterans' Program's Veterans Information System. The countywide projects are managed by the Office of Information Resource Management (OIRM). There are also two facilities capital projects for Public Health totaling \$81,178 to provide for improved laboratory ventilation and emergency lighting. These projects will be managed by the Facilities Maintenance Division.

Investments in technology within Health and Human Service will be made in the following areas:

Agency	Project Name	Expenditures
Veterans' Program	Veterans Information System	\$118,975
DCHS Admin	Data Integration	\$164,399
Total		\$283,374

Investments in facilities within Health and Human Service will be made in the following areas:

Agency	Project Name	Expenditures
Public Health	Eastgate Lab Ventilation	\$29,090
Public Health	North Public Health Emergency Lighting	\$52,088
Total		\$81,178

**Veterans Information System** – Completes a database that will collect client level data on homeless veterans.

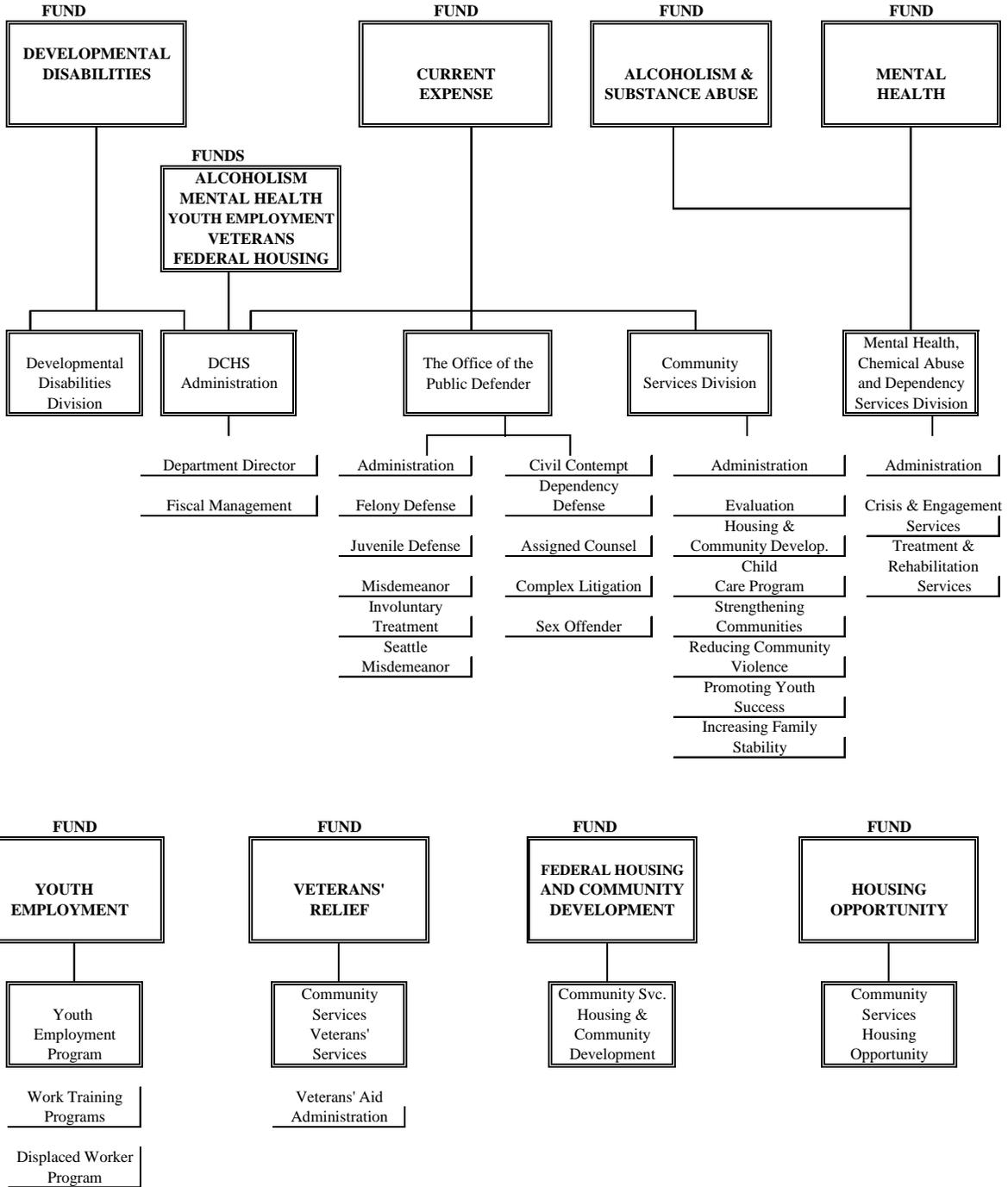
**Data Integration** – Performs a business process analysis to evaluate existing data sources within DCHS.

**Eastgate Lab Ventilation** – Provides exhaust ventilation with hood in lab room that will utilize the existing building exhaust system for adjacent rooms.

**North Public Health Emergency Lighting** – Replaces the Life Safety pathway lighting fixtures with battery backed fixtures.

# **Community and Human Services**

# HEALTH & HUMAN SERVICES PROGRAM PLAN



***COMMUNITY & HUMAN SERVICES***

***ISSUES AND PRIORITIES***

***Mission***  
**Community & Human Services**  
To enhance the quality of life, protect rights, and promote self-sufficiency of our region's diverse individuals, families and communities.

The 2006 Executive Proposed Budget for the Department of Community and Human Services (DCHS) is consistent with the County's priority to provide both regional and local services to King County residents. Department agencies also prioritize services to help minimize impacts on the justice system. This priority is reflected in the department's focus on treatment, elimination of homelessness, employment and job training, and justice system services in an effort to avoid introduction to and recidivism in the criminal justice system.

**Business Plan Review**

The DCHS 2006 Business Plan is aligned with the goals and core businesses of the Department. In addition, the proposed changes to the various DCHS agency budgets are tied to the change dynamics identified in the Department's 2006 Business Plan. The largest driver of proposed budget items for DCHS agencies is changes in funding sources external to King County. When new program revenues from the state and/or federal government are made available, the Department requests additional spending authority in order to implement the new, or expanded, programs. Conversely, when non County revenues are discontinued entirely, or significantly reduced, the Department is forced to respond by cutting, or eliminating, programs. Also, the state and federal governments are imposing additional funding requirements with no additional funds. This is especially true of grant-funded projects and programs that have exhausted their grant revenues. Another change dynamic outlined in the Department's business plan that is tied directly to new budget initiatives is the elimination of homelessness. This dynamic is reflected in human services provided to individuals and families in following the recommendations of the Committee to End Homelessness and the Executive's 10-Year Plan to End Homelessness.

**Department of Community and Human Services, Administration**

In 2006, the Director's Office will continue to play a leadership role in the region's efforts to end homelessness and improve regional human services. The 2006 Executive Proposed Budget includes new initiatives related to working more closely with faith communities and a review of current county employment programs to strategize on how best to serve ex-offenders.

**Community Services Division**

The Community Services Division (CSD) will continue to focus its efforts on regional services by adding 0.50 FTE to coordinate and manage the \$9.5 million in special programs and projects funded through CSD. The Division will also strive to reduce pressure on the juvenile justice system by providing technical assistance to community providers for the implementation of the Elements of Successful Programs as developed by the Juvenile Justice Operational Master Plan.

**Developmental Disabilities Division**

In 2006, the Developmental Disabilities Division will use non-CX funds to maintain countywide services for adults and children with developmental disabilities. These services include early intervention for birth-to-three-year-olds showing developmental delays; rental assistance vouchers and other forms of community support; sheltered, group, and individual employment; and information, referral, and advocacy assistance. The 2006 Executive Proposed Budget includes a revenue backed increase of \$300,000 to help young adults with developmental disabilities find employment before they leave high school. Funding is also provided to implement the recommendations of the King County Developmental Disabilities Division Four-Year Plan and the Working Age Adult Plan.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### **Youth Employment/Dislocated Worker**

The 2006 Executive Proposed Budget for the Work Training Program (WTP) maintains the program's funding level through stable revenue sources and sound management. With ongoing federal grant funding from the Workforce Investment Act (WIA), WTP is able to support the In-School, Out of School and Youthbuild programs, which provide case management, remedial education and basic skills teaching and program coordination to youth.

The Dislocated Worker Program's (DWP's) 2006 Executive Proposed Budget reflects a decrease in federal funding of emergency work programs that responded to the 9/11 attacks. This loss of revenue is offset by higher projected WIA funding. The net result is a negligible reduction in formal vocational skills training, job search assistance, and job placement services for dislocated workers in King County.

### **Housing Opportunity Fund and Federal Housing and Community Development Fund**

King County's Housing and Community Development Program creates and preserves safe and affordable housing, reduces homelessness, and improves the viability, livability, and economic stability of low-income communities. This program makes capital improvements in public infrastructure and supports human service agencies that work to address the County's housing-related issues.

The Housing and Community Development Program receives federal Community Development Block Grant (CDBG), HOME, Emergency Shelter Grant (ESG) funds, as well as other federal, state and local revenues. In 2004, the most recent year for which there is complete accomplishment data, this program assisted in funding the creation of 538 units of affordable housing, and provided critical health and safety repairs to the homes of 190 very-low to moderate-income home owners. Assistance to prevent homelessness was provided to 224 households, and emergency shelter or transitional housing to 1,415 households. Permanent supportive housing assistance was also provided to formerly homeless persons with disabilities. Very low- to moderate-income communities were assisted with 11 public improvement projects and 21 projects to acquire or improve non-profit community facilities so that they can provide services more efficiently and effectively.

The 2006 Executive Proposed Budget for the Housing Opportunity Fund (HOF) increases over the 2005 Adopted Budget by \$11 million dollars. This significant increase reflects the Executive's desire to aggressively address the elimination of homelessness change dynamic. The 2006 proposed CX transfer to the HOF fund is slightly higher than the 2005 transfer and supports administration and new County Projects. In addition the budget includes \$7.6 million of debt financing to support new programs to eliminate homelessness and anticipates the development of a program to expend the \$3.75 million of new revenue approved by the 2005 legislature. These funds enable HOF to solicit and fund housing projects that are very high priority for the County, providing housing for special needs populations such as homeless people who have been incarcerated, the mentally ill, or the developmentally disabled.

### **Mental Health/Chemical Abuse Dependency Services**

The Mental Health/Chemical Abuse Dependency Services (MHCADSD) will continue to provide countywide services to individuals, families, and communities affected by mental illness and / or substance abuse or chemical dependence.

For 2006, the Mental Health Fund will experience reductions in state allocations of Medicaid and non-Medicaid funds that result in a two million dollar decrease in spending in the proposed budget. The department is working with state mental health officials to determine the final estimates for 2006 mental health revenues and make subsequent revisions as necessary. The department is working collaboratively with its service providers to mitigate the impacts of these reductions. Additionally, the scheduled termination of a federal grant to provide services for families with mentally ill children will result in a reduction of \$651,134.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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The Substance Abuse Fund anticipates increased federal funding through the Access to Recovery Grant. This program provides recovery and treatment through faith-based and community-based service providers. The 2006 Executive Proposed Budget also increases expenditures on the successful Adult and Juvenile Drug Court programs. Finally, the Budget includes the transfer of the Alcohol and Drug Prevention Program from Public Health to the Substance Abuse Fund.

### **Veterans' Program**

The Veterans' Program is anticipating increased demand for service in 2006 from veterans returning from deployment to Iraq and Afghanistan. The 2006 Executive Proposed Budget includes a one-time \$50,000 increase from the Program's fund balance to support the treatment of post traumatic stress disorder (PTSD).

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Community and Human Services Administration 1070/0935

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	1,736,898	12.00	2.00
<b>HHS</b>	Status Quo **	169,619	0.00	1.00
	<b>Status Quo Budget</b>	<b>1,906,517</b>	<b>12.00</b>	<b>3.00</b>
<b>Elimination of Homelessness</b>				
RB01 Targeted Education and Outreach	25,000	0.00	0.00	
	<b>25,000</b>	<b>0.00</b>	<b>0.00</b>	
<b>Employment and Job Training</b>				
RB02 National Urban Fellow	20,000	0.00	0.00	
	<b>20,000</b>	<b>0.00</b>	<b>0.00</b>	
<b>Technical Adjustment</b>				
TA01 Technical Adjustments	34,773	0.00	0.00	
CR01 Flexible Benefits	(11,160)	0.00	0.00	
CR05 Current Expense Overhead Adjustment	6,388	0.00	0.00	
CR06 Healthy Workplace Fund	11,004	0.00	0.00	
CR07 Technology Services Operations & Maintenance Charge	(5,687)	0.00	0.00	
CR08 Technology Services Infrastructure Charge	4,373	0.00	0.00	
CR11 Telecommunications Services	145	0.00	0.00	
CR12 Telecommunications Overhead	1,103	0.00	0.00	
CR13 Motor Pool Usage Charge	(179)	0.00	0.00	
CR15 Insurance Charges	7,000	0.00	0.00	
CR16 Radio Access	30	0.00	0.00	
CR20 Prosecuting Attorney Civil Division Charge	(9,187)	0.00	0.00	
CR22 Long Term Leases	(2,113)	0.00	0.00	
CR25 Financial Services Charge	2,122	0.00	0.00	
CR27 Industrial Insurance Rate Adj.	(440)	0.00	0.00	
CR36 Property Services Lease Administration Fee	247	0.00	0.00	
CR39 COLA Adjustment	12,895	0.00	0.00	
CR46 Countywide Strategic Technology Projects	786	0.00	0.00	
	<b>52,100</b>	<b>0.00</b>	<b>0.00</b>	
	<b>2006 Proposed Budget</b>	<b>2,003,617</b>	<b>12.00</b>	<b>3.00</b>
	<b>% Change over Adopted</b>	<b>15.36%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### ***PROGRAM HIGHLIGHTS***

#### **DCHS Administration**

The total 2006 Executive Proposed Budget for the DCHS Administration appropriation unit is \$2,003,617, with 12.00 FTEs and 3.00 TLTs.

#### **Elimination of Homelessness**

**Targeted Education and Outreach – \$25,000.** This change item provides \$25,000 to support sub-contracted liaison efforts between the County, the Committee to End Homelessness, and faith organizations.

#### **Employment and Job Training**

**National Urban Fellow – \$20,000.** This item supports the work of a National Urban Fellow to review current county employment programs and make recommendations on streamlining access to employment for offenders leaving secure confinement and community correction programs.

#### **Technical Adjustment**

**Technical Adjustments - \$34,773.** This item requests additional expenditure authority to maintain staff salaries, provide staff training, and upgrade presentation equipment.

**Central Rate Adjustments – \$17,327.** Central rate adjustments include Flex Benefits, CX Overhead, Healthy Workplace Fund, ITS Operations and Maintenance and Infrastructure charges, Telecommunications Services and Overhead charges, Motor Pool charges, Insurance Rates, Radio Access charges, Prosecuting Attorney's Office charges, Lease Rates, Finance and Business Operations service charges, Industrial Insurance Rates, Property Services charges, OIRM Technology Projects, and COLA.

**HEALTH & HUMAN SERVICES PROGRAM PLAN**

**Children and Family Set-Aside - Community Services Division 0015/0681**

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	12,543,781	22.00	0.00
<b>HHS</b>	Status Quo **	(3,228,053)	0.00	0.00
	<b>Status Quo Budget</b>	<b>9,315,728</b>	<b>22.00</b>	<b>0.00</b>
<b>Increased Demand for Services</b>				
RB03	Hate Free Zone	50,000	0.00	0.00
RB04	Tenants Union	17,771	0.00	0.00
RB05	Neighborhood House - Rainier Vista Center	150,000	0.00	0.00
RB06	North Helpline Emergency Services & Food Bank	190,000	0.00	0.00
RB07	The Vera Project	50,000	0.00	0.00
RB08	Seattle Sports Commission	25,000	0.00	0.00
RB09	History Link	50,000	0.00	0.00
RB10	Executive Service Corps	30,000	0.00	0.00
RB11	Seattle Aquarium	500,000	0.00	0.00
RB12	Pacific Science Center - Dead Sea Scrolls	250,000	0.00	0.00
RB13	Seattle Center Foundation	500,000	0.00	0.00
RB14	King County Sexual Assault Resource Center	50,000	0.00	0.00
RB15	Crisis Clinic - 211 Service	40,000	0.00	0.00
RB16	Museum of Flight	500,000	0.00	0.00
RB17	Eastside Children's Museum	150,000	0.00	0.00
		<b>2,552,771</b>	<b>0.00</b>	<b>0.00</b>
<b>Justice System Services</b>				
RB01	Elements of Successful Programs Technical Assistance	25,000	0.00	0.00
		<b>25,000</b>	<b>0.00</b>	<b>0.00</b>
<b>Operational Efficiencies</b>				
PC01	Business Practices Changes	0	1.00	0.00
		<b>0</b>	<b>1.00</b>	<b>0.00</b>
<b>Revenue Reduction</b>				
DS01	Reduction in Reinvesting in Youth	(19,402)	0.00	0.00
		<b>(19,402)</b>	<b>0.00</b>	<b>0.00</b>
<b>Technical Adjustment</b>				
TA01	UAC Technical Adjustments	31,713	0.00	0.00
TA02	Annualizing Special Programs FTE	58,541	0.50	0.00
CR01	Flexible Benefits	(18,600)	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	(33,729)	0.00	0.00
CR08	Technology Services Infrastructure Charge	(7,676)	0.00	0.00
CR09	Geographic Information Systems Charge	21,491	0.00	0.00
CR11	Telecommunications Services	(4,002)	0.00	0.00
CR12	Telecommunications Overhead	(625)	0.00	0.00
CR13	Motor Pool Usage Charge	(38)	0.00	0.00
CR22	Long Term Leases	(2,158)	0.00	0.00
CR25	Financial Services Charge	11,939	0.00	0.00
CR27	Industrial Insurance Rate Adj.	(671)	0.00	0.00
CR36	Property Services Lease Administration Fee	311	0.00	0.00
CR39	COLA Adjustment	19,607	0.00	0.00
		<b>76,103</b>	<b>0.50</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>11,950,200</b>	<b>23.50</b>	<b>0.00</b>
	<b>% Change over Adopted</b>	<b>-4.73%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

### **Community Services Division**

The total 2006 Executive Proposed budget for the Community Services Division (CSD) appropriation unit is \$11,950,200, with 23.50 FTEs and 0.00 TLTs.

#### **Increased Demand for Services**

**Hate Free Zone – \$50,000.** This proposal provides funding to the Hate Free Zone, an organization providing advocacy and support to targeted immigrant communities.

**Tenants Union – \$17,771.** This item provides funding to the Tenants Union of Washington State, an organization that provides education, leadership development and community organization and tenant ownership statewide. The Tenants Union had asked for \$40,000 for 2006 and this add brings the County's support to that level.

**Neighborhood House – Rainier Vista Center – \$150,000.** The Neighborhood House provides financial, educational and employment assistance to recent immigrants, refugees and others. This proposal would provide partial funding of the capital program for construction of a new center for Neighborhood House's programs in the Rainier Vista area.

**North Helpline Emergency Services and Food Bank – \$190,000.** This item partially funds the relocation of the North Helpline Emergency Services and Food Bank. This relocation is required due to the planned demolition of the building currently housing the Food Bank.

**The Vera Project – \$50,000.** The Vera Project is a music and arts center run by and for the youth of King County. This item provides funding to the operations of the Vera Project.

**Seattle Sports Commission – \$25,000.** This item provides funding to the Seattle Sports Commission to assist in their work to promote, attract and develop sport and recreational events with the purpose of enhancing economic prosperity in the Puget Sound Region.

**History Link – \$50,000.** This proposal provides funding to History Link, an on-line encyclopedia of Washington state history.

**Executive Service Corps – \$30,000.** The Executive Service Corps is a non-profit organization that provides high-quality and affordable consulting services, resources and mentoring to non-profits and educational institutions seeking to address organizational issues. This proposal partially funds the agency's 2006 operations.

**Seattle Aquarium – \$500,000.** The Seattle Aquarium is in the midst of a major capital campaign for the expansion and refurbishment of their facilities. This item provides funding to the Seattle Aquarium's capital campaign.

**Pacific Science Center – Dead Sea Scrolls Exhibit – \$250,000.** This item provides funding to support the Pacific Science Center's 2006-2007 exhibition of the Dead Sea Scrolls.

**Seattle Center Foundation – \$500,000.** This item provides funding to support the Seattle Center Foundation's capital campaign for McCaw Hall.

**King County Sexual Assault Resource Center – \$50,000.** This item provides additional funding to the King County Sexual Assault Resource Center for their services in 2006.

**Crisis Clinic – 211 Service – \$40,000.** The Crisis Clinic provides the Community Information phone line to callers who dial 211. This proposal partially funds the 2006 operation of this 211 Service.

**Museum of Flight – \$500,000.** This item provides funding towards the required match to a federal grant received by the Museum of Flight for upgrading the transit facilities at the Museum.

**Eastside Children's Museum – \$150,000.** This item provides additional funding to the Eastside (KidsQuest) Children's Museum located in Bellevue. This museum will be the first of its kind in east King County.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### **Justice System Services**

**Elements of Successful Programs Technical Assistance - \$25,000.** This proposal involves making available best-practice research to agencies directly serving youth involved in the juvenile justice system and came about as the result of work done with the Juvenile Justice Operational Master Plan (JJOMP). The goals of these best practices are reduced juvenile recidivism, delinquency and violence by showing agencies how they can achieve incremental improvement of their existing programs. The funding request will allow CSD to provide technical assistance to individual programs in their services to youth.

### **Operational Efficiencies**

**Business Practice Changes - \$0 / 1.00 FTE.** This item furthers the consolidation of contract processing for all of the agencies within CSD. Starting in 2005 all CSD sections are using the same contract development information application, which has aided in the automation of the contract production process. This proposal would create a single point of contact and responsibility for the standardization of contract processing and monitoring. The agency anticipates that the cost savings and efficiencies gained in the further consolidation of the contracting will be sufficient to match the salary and benefits of the additional FTE.

### **Revenue Reduction**

**Reduction in Reinvesting in Youth - (\$19,402).** This request is the result of a decrease in Reinvesting in Youth (RIY) revenue by \$19,402. The agency will continue to support RIY projects, Family Functional Therapy and Aggression Replacement Therapy for youth involved in the juvenile justice system.

### **Technical Adjustment**

**UAC Technical Adjustments - \$31,713.** This proposal increases the expenditure authority for the Unincorporated Area Councils (UAC). This will allow for expanded and improved communications between King County government and those residents of King County who live in unincorporated areas. The county provides funding and staffing to the seven UACs that conduct regular meetings to provide for distribution of information on county services and create opportunities for community input to and involvement with King County government.

**Annualizing Special Programs' FTE - \$58,541 / 0.50 FTE.** This request annualizes a half-time FTE coordinator of the CSD's Special Programs that was included in the agency's section of the 2005 Special Corrections Ordinance (Ordinance 15145) adopted by the County Council early in 2005.

**Central Rate Adjustments - (\$14,151).** Central rate adjustments include Flex Benefits, ITS Operations & Management, ITS Infrastructure, DNRP GIS, Telecommunications Services and Overhead, Motor Pool, Long Term Leases, Finance and Business Operations Rates, Cell Phone/Pager Services, Property Services, Retirement Rates, Merit and COLA.

**HEALTH & HUMAN SERVICES PROGRAM PLAN**

**Federal Housing and Community Development 2460/0350**

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	20,611,473	36.00	0.00
<b>HHS</b>	Status Quo **	158,989	0.00	0.00
	<b>Status Quo Budget</b>	<b>20,770,462</b>	<b>36.00</b>	<b>0.00</b>
<b>Elimination of Homelessness</b>				
PC01	Jumpstart Initiative Staffing	0	0.00	1.00
		<b>0</b>	<b>0.00</b>	<b>1.00</b>
<b>Operational Efficiencies</b>				
AS01	Administrative Reductions	(236,610)	(2.50)	0.00
		<b>(236,610)</b>	<b>(2.50)</b>	<b>0.00</b>
<b>Revenue Reduction</b>				
DS01	Decrease in HOME, CDBG and ESG Grants	(1,617,717)	0.00	0.00
		<b>(1,617,717)</b>	<b>0.00</b>	<b>0.00</b>
<b>Technical Adjustment</b>				
TA01	Revenue Adjustment	0	0.00	0.00
CR01	Flexible Benefits	(26,040)	0.00	0.00
CR05	Current Expense Overhead Adjustment	(23,262)	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	(19,023)	0.00	0.00
CR08	Technology Services Infrastructure Charge	(4,714)	0.00	0.00
CR11	Telecommunications Services	(1,804)	0.00	0.00
CR12	Telecommunications Overhead	1,733	0.00	0.00
CR13	Motor Pool Usage Charge	1,769	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge	12,160	0.00	0.00
CR21	Debt Service Adjustment	3	0.00	0.00
CR22	Long Term Leases	1,031	0.00	0.00
CR25	Financial Services Charge	2,825	0.00	0.00
CR27	Industrial Insurance Rate Adj.	(1,003)	0.00	0.00
CR28	Equipment Repair and Replacement	3,423	0.00	0.00
CR36	Property Services Lease Administration Fee	633	0.00	0.00
CR39	COLA Adjustment	22,302	0.00	0.00
CR46	Countywide Strategic Technology Projects	2,022	0.00	0.00
		<b>(27,945)</b>	<b>0.00</b>	<b>0.00</b>
<b>2006 Proposed Budget</b>		<b>18,888,190</b>	<b>33.50</b>	<b>1.00</b>
<b>% Change over Adopted</b>		<b>-8.36%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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### **Federal Housing and Community Development**

The total 2006 Executive Proposed Budget for the Federal Housing and Community Development (FHCD) appropriation unit is \$18,888,190, with 33.50 FTEs and 1.00 TLT.

#### **Elimination of Homelessness**

**Jumpstart Initiative Staffing - \$0 net change / 1.00 TLT.** This proposal adds 1.00 TLT to provide staffing support to the Jumpstart Initiative and Passage Point Projects both of which are in the Housing Opportunity Fund's (HOF's) 2006 Executive Proposed Budget. This temporary position will be needed to support Jumpstart for three years, starting in 2006. Because HOF is a capital improvement fund, it does not carry any FTEs or TLTs, so this add will be loaned out to HOF for the duration of the project. As such, there is no net appropriation to FHCD.

#### **Operational Efficiencies**

**Administrative Reduction - (\$236,610) / (2.50 FTEs).** This request is the result of administrative efficiencies achieved through the organizational restructuring of FHCD as outlined in the interlocal agreement recently approved by the County Council. The change also reflects lowered CDBG revenues in 2006, as that was the funding source for the full-time Program Project Manager II, Administrative Specialist II and the half-time Graphics Technician positions targeted for elimination.

#### **Revenue Reduction**

**Decrease in HOME, CDBG and ESG Grants - (\$1,617,717).** This request adjusts the various FHCD monitored programs funded through federal and state housing grants. The largest anticipated decrease is in CDBG funding of \$1,067,036 and a drop in HOME Entitlement revenues of \$597,971. These programs support affordable housing development, housing repair, and assistance to first-time homebuyers.

#### **Technical Adjustment**

**Central Rate Adjustments – (\$27,945).** Central rates adjustments include Flex Benefits, Motor Pool, Technology Services Infrastructure Charges, Telecommunications Services, Telecommunications Overhead, Prosecuting Attorney's Office Charge, COLA Adjustment, CX Overhead Adjustment, Long Term Leases, Finance and Business Operations Service Charge, Property Services Lease Administration Fee, OIRM Technology Projects, Finance and Business Operations Payroll Projects, and Countywide Strategic Technology Projects.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Federal Housing and Community Development Fund/2460

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	257,006	257,006	335,075	335,075	335,074	335,074
<b>Revenues</b>						
* Community Development Block Grant	10,700,617	8,607,170	8,217,575	7,285,683	6,557,115	5,901,403
* HOME	4,049,285	5,329,976	5,132,442	4,732,005	4,732,005	4,732,005
* Shelter Plus Care Housing and Urban Development Direct	4,100,416	4,411,119	4,411,119	4,411,119	4,411,119	4,411,119
* McKinney Homeless Housing and Urban Development Direct	593,181	858,581	812,833	958,331	958,331	958,331
* Other Federal Grant Funds Emergency Shelter Grants, Farmers Home Administration	257,278	278,344	278,344	175,315	157,784	142,005
* State Transitional & Homeless (Not Pass Through)	1,171,828	1,034,208	1,034,208	1,034,208	1,034,208	1,034,208
* Transfer From Developmental Disabilities Fund (Fund 1070)	73,789	80,000	80,000	80,000	80,000	80,000
* Miscellaneous Revenues		12,075	0	211,529	211,529	211,529
<b>Total Revenues</b>	<b>20,946,394</b>	<b>20,611,473</b>	<b>19,966,521</b>	<b>18,888,190</b>	<b>18,142,090</b>	<b>17,470,600</b>
<b>Expenditures</b>						
* Housing & Community Development Projects	(20,857,867)	(20,611,473)	(19,966,521)	(18,888,190)	(18,142,090)	(17,470,600)
<b>Total Expenditures</b>	<b>(20,857,867)</b>	<b>(20,611,473)</b>	<b>(19,966,521)</b>	<b>(18,888,190)</b>	<b>(18,142,090)</b>	<b>(17,470,600)</b>
<b>Estimated Underexpenditures <sup>4</sup></b>						
<b>Other Fund Transactions</b>						
* Transfers Out	(10,458)					
*						
<b>Total Other Fund Transactions</b>	<b>(10,458)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>335,075</b>	<b>257,006</b>	<b>335,075</b>	<b>335,074</b>	<b>335,074</b>	<b>335,074</b>
<b>Less: Reserves &amp; Designations</b>						
*						
<b>Total Reserves &amp; Designations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Undesignated Fund Balance <sup>5</sup></b>	<b>335,075</b>	<b>257,006</b>	<b>335,075</b>	<b>335,074</b>	<b>335,074</b>	<b>335,074</b>
<b>Target Fund Balance <sup>6</sup></b>						

### Financial Plan Notes:

<sup>1)</sup> The 2004 Actuals are from the 2004 CAFR.

<sup>2)</sup> The 2005 Estimated is based on projected revenues and expenditures.

<sup>3)</sup> The 2007 and 2008 Projected revenues are based on 10% reductions to the CDBG and Other Federal Grants lines. If Congress should change the appropriation level or the formula for distribution of entitlement funds, the total funding will be adjusted accordingly.

<sup>4)</sup> There is no Estimated Underexpenditure required of this fund.

<sup>5)</sup> The Ending Undesignated Fund Balance combines two subfunds. All of the Ending Undesignated Fund Balance is attributable to Subfund 2461 -- Small Business Enterprise Loans. The FHCD subfund balance is required to be at zero per terms of the HUD Letter of Credit.

<sup>6)</sup> There is no target fund balance required of this fund.

### Housing Opportunity Fund

The Housing Opportunity budget is a capital program and details can be seen in the Capital Improvement Program (CIP) Budget Book. In summary, the proposed budget includes three significant programs to address homelessness.

#### Elimination of Homelessness

**Passage Point Initiative \$4.1 million of capital funding.** This funds the county share or capital costs in a collaborative effort of King County, King County Housing Authority and the YWCA to redevelop the former Cedar Hills Addiction Treatment Facility (CHAT) in Maple Valley. The existing facilities will be remodeled to create 70 transitional, studio, 1-bedroom and 2-bedroom residences for families. The majority of the women served will be exiting the criminal justice system. Families will reside at Passage Point for up to 24 months, and will be provided with intensive case management, mental health and chemical dependency counseling, support groups, employment services and on-the-job training, child care, domestic violence advocacy, legal assistance, wellness center and community activities. Anticipated outcomes include reduced recidivism and cost savings, reduction in the number of children and youth in foster care, reduced incarceration and greater housing stability for women and their families.

**Jumpstart Initiative provides \$3.5 million of capital funding - \$98,494 for staff support.** This enables the County to support the rapid acquisition and rehabilitation of unused facilities such as motels for housing for homeless persons. This DCHS initiative proposes to identify and gain site control of approximately five problem properties (such as closed or run-down motels) in order to “jumpstart” the process of redeveloping these properties into well-managed, permanent, very affordable housing. This project requires staffing for two more years at the 2006 level. This position will also work on implementation of the Passage Point initiative.

**Document Recording Fee Increase to Address Homelessness - \$3.75 million.** The Committee to End Homelessness King County will develop programs to implement “The Ten Year Plan to End Homelessness in King County”. Current estimates indicate that the new funding source will provide \$3.75 million dollars in 2006.

**King County Discretionary Projects - \$1.9 million.** The 2006 Executive Proposed budget includes a slight increase in the CX transfer to HOF through the Children and Family Set Aside Fund. The CX funding will be combined with available fund balance and other revenues to support the HOF administration and fund \$1.9 million of new county projects.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Fund 3220/Dept 0351 Housing Opportunity Fund

	2004 Actual <sup>2</sup>	2005 Adopted	2005 Revised	2006 Proposed	2007 Projected	2008 Projected
<b>Beginning Fund Balance <sup>1</sup></b>	17,226,319	14,127,907	17,815,958	16,010,605	14,411,017	14,239,219
<b>Revenues</b>						
Children and Family Set Aside <sup>7</sup>		1,158,112	1,158,112	1,216,659	1,216,659	1,216,659
CIP Carryover Transfer from CX			1,442,958	0	0	0
Debt Proceeds for Jump Start Program				3,500,000	0	0
Debt Proceeds for Passage Point Capital Program				4,100,000		
Interest	250,550	320,000	320,000	320,000	320,000	320,000
Developmental Disabilities Housing	368,107	-	-	-	-	-
2060 Document Fee - RAHP	3,156,139	2,300,966	2,300,966	2,500,000	2,500,000	2,500,000
2163 Homeless Housing Funding				3,750,000	3,750,000	3,750,000
Veterans' Housing	-	300,000	300,000	-	-	-
Miscellaneous Revenue	21,503	-	68,000	23,000	23,000	23,000
<b>Total Revenues</b>	<b>3,796,299</b>	<b>4,079,078</b>	<b>5,590,036</b>	<b>15,409,659</b>	<b>7,809,659</b>	<b>7,809,659</b>
<b>Expenditures</b>						
HOF Administration	(487,545)	(548,405)	(548,405)	(596,719)	(596,719)	(596,719)
HOF Projects <sup>3</sup>	(2,719,115)	(1,000,000)	(1,000,000)	(1,900,000)	(830,703)	(805,906)
CX-CFSA - support RES Initiative				(147,000)	(147,000)	
2060 Document Fee - RAHP Capital Projects		(2,500,000)	(2,500,000)	(2,026,385)	(2,148,000)	(2,148,000)
2060 Document Fee - Supplemental			(764,476)	-	-	-
2060 RAHP Housing Operations Program		(643,615)	(643,615)	(633,615)	(352,000)	(352,000)
2163 Homeless Housing Program				(3,750,000)	(3,750,000)	(3,750,000)
Developmental Disabilities Housing		(600,000)	(968,107)	-	-	-
Mental Health Housing		(511,436)	(511,436)	-	-	-
ARCH		(48,701)	(48,701)	(48,701)	(48,701)	(48,701)
Veterans' Housing			(300,000)	-	-	-
Credit Enhancement Reserve Increase				(100,000)	-	-
Debt Service: CDBG Float and 108 Loans		(120,500)	(120,500)	(120,500)	(120,500)	(120,500)
Jumpstart Program Initiative <sup>4</sup>				(3,598,494)	(98,494)	(98,494)
Passage Point Initiative <sup>4</sup>				(4,100,000)		
<b>Total Expenditures</b>	<b>(3,206,660)</b>	<b>(5,972,657)</b>	<b>(7,405,240)</b>	<b>(17,021,414)</b>	<b>(7,993,623)</b>	<b>(7,821,826)</b>
<b>Estimated Underexpenditures</b>		9,125	9,851	12,167	12,167	12,167
<b>Other Fund Transactions</b>						
*						
<b>Total Other Fund Transactions</b>	-	-	-	-	-	-
<b>Ending Fund Balance (Cash)</b>	<b>17,815,958</b>	<b>12,243,453</b>	<b>16,010,605</b>	<b>14,411,017</b>	<b>14,239,219</b>	<b>14,239,219</b>
<b>Reserves &amp; Designations</b>						
CIP Carryover (Committed to projects) <sup>5</sup>	(11,813,987)	(9,150,213)	(13,539,219)	(13,539,219)	(13,539,219)	(13,539,219)
Reserve for Encumbrances	(2,217,937)	-	-	-	-	-
Credit Enhancement	(200,000)	(200,000)	(200,000)	(200,000)	(300,000)	(300,000)
<b>Total Reserves &amp; Designations</b>	<b>(14,231,924)</b>	<b>(9,350,213)</b>	<b>(13,739,219)</b>	<b>(13,739,219)</b>	<b>(13,839,219)</b>	<b>(13,839,219)</b>
<b>Ending Undesignated Fund Balance</b>	<b>3,584,034</b>	<b>2,893,240</b>	<b>2,271,386</b>	<b>671,798</b>	<b>400,000</b>	<b>400,000</b>
<b>Target Fund Balance <sup>6</sup></b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>

### 2006 Proposed Budget Total

- 2004 Beginning Fund Balance based on 2004 CAFR.
- Actuals based on the 2004 King County Comprehensive Annual Financial Report.
- Includes \$1,000,000 for Committee to End Homelessness priority housing projects.
- The projected 2007 and 2008 costs for Jumpstart represents the labor costs associated with the new TLT for these projects.
- The CIP carryover reported in the 2004 CAFR is \$2,217,937. After further review and completion of the 2004 CIP reconciliation the 2004 carryover was adopted at \$14,031,924. The additional amount was reserved in 2004 CIP Carryover (\$11,813,987). For future years revised 2005-2008 the anticipated carryover was the 2004 CIP reconciliation amount less non project carryovers that will not be expended as follows:

2004 Carryover	14,031,924
less: Balance for Credit Enhancement Reserved elsewhere in the financial Plan	(233,069)
less: Unexpended Fund Administration Budget	(104,933)
less: Unexpended Fund Projects Balance	(154,723)
<b>Adjusted Carryover for 2005 through 2008</b>	<b>13,539,199</b>

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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6. The HOF fund balance maintains a minimum \$400,000 balance for project monitoring.
7. The Children and Family Set Aside Transfer is funded directly from a transfer from the Current Expense fund. 2005 is reported at adopted level. The 2006 Proposed Transfer funds the following HOF programs:

Housing Administration Administration	401,864
Jumpstart Initiative Administration	98,494
HOF Projects	400,000
Support To Real Estate Services Initiative	147,000
ARCH	48,701
Debt Service for Share of Greenbride Project	120,500
<b>Total CX to CFSA to HOF transfer</b>	<b>1,216,559</b>

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Veterans Services 1060/0480

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	2,482,976	7.00	0.00
<b>HHS</b>	Status Quo **	(289,475)	0.00	0.00
	<b>Status Quo Budget</b>	<b>2,193,501</b>	<b>7.00</b>	<b>0.00</b>
<b>Elimination of Homelessness</b>				
RB01	Increased cost of 2006 services	53,858	0.00	0.00
RB02	Veterans Information System (VIS)	118,975	0.00	0.00
RB03	Expansion of trauma services	50,000	0.00	0.00
		<b>222,833</b>	<b>0.00</b>	<b>0.00</b>
<b>Technical Adjustment</b>				
CR01	Flexible Benefits	(5,208)	0.00	0.00
CR05	Current Expense Overhead Adjustment	1,507	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	17,014	0.00	0.00
CR08	Technology Services Infrastructure Charge	(76)	0.00	0.00
CR11	Telecommunications Services	(794)	0.00	0.00
CR12	Telecommunications Overhead	968	0.00	0.00
CR13	Motor Pool Usage Charge	(1,034)	0.00	0.00
CR21	Debt Service Adjustment	2	0.00	0.00
CR25	Financial Services Charge	323	0.00	0.00
CR27	Industrial Insurance Rate Adj.	(216)	0.00	0.00
CR36	Property Services Lease Administration Fee	187	0.00	0.00
CR39	COLA Adjustment	4,736	0.00	0.00
CR46	Countywide Strategic Technology Projects	393	0.00	0.00
		<b>17,802</b>	<b>0.00</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>2,434,136</b>	<b>7.00</b>	<b>0.00</b>
	<b>% Change over Adopted</b>	<b>-1.97%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

### Veterans' Program

The total 2006 Executive Proposed Budget for the Veterans' Program appropriation unit is \$2,434,136, with 7.00 FTEs and 0.00 TLTs.

#### Elimination of Homelessness

**Increased Cost of 2006 Services - \$53,858.** This proposal requests additional expenditure authority to maintain the current level of service. The bulk of the increase is necessitated by cost increases in contracts with the Washington State Department of Veterans Affairs (3% COLA increase) and on-going costs for web development.

**Veterans Information System - \$118,975.** This change item requests additional funds for the completion of the final stage of the Veterans Information System (VIS). The VIS database will allow the Veterans' Program to collect data on homeless veterans and bring the Program into compliance with Federal Housing and Urban Development (HUD) reporting requirements. This system is designed to be compatible with the regional Safe Harbors homeless information system.

**Expansion of Trauma Services - \$50,000.** This request provides additional support for contracted services to veterans suffering from post traumatic stress disorder (PTSD). The Veterans' Program is anticipating an increased demand for these services in the coming years as more veterans with combat experience are discharged.

#### Technical Adjustments

**Central Rate Adjustments – \$17,802.** Central rate adjustments include Flex Benefits, CX Overhead, ITS Operations and Maintenance and Infrastructure charges, Telecommunications Services and Overhead charges, Motor Pool charges, Debt Service adjustment, Finance and Business Operations service charges, Industrial Insurance Rates, Property Services charges, OIRM Technology Projects, and COLA.

#### Veterans' Relief Fund/1060

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	1,065,780	1,069,942	1,313,355	646,565	433,943	383,433
<b>Revenues</b>						
* Veterans' Operating Revenue	2,125,510	2,176,383	2,156,810	2,221,514	2,282,606	2,345,378
*						
<b>Total Revenues</b>	2,125,510	2,176,383	2,156,810	2,221,514	2,282,606	2,345,378
<b>Expenditures</b>						
* Program Expenditures	(1,877,935)	(2,482,976)	(2,474,470)	(2,315,161)	(2,333,116)	(2,403,109)
* IT Expenditures			(349,130)	(118,975)		
<b>Total Expenditures</b>	(1,877,935)	(2,482,976)	(2,823,600)	(2,434,136)	(2,333,116)	(2,403,109)
<b>Estimated Underexpenditures</b>						
<b>Other Fund Transactions</b>						
*						
*						
<b>Total Other Fund Transactions</b>	0	0		0	0	0
<b>Ending Fund Balance</b>	1,313,355	763,349	646,565	433,943	383,433	325,702
<b>Reserves &amp; Designations</b>						
* Encumbrance Carryover						
*						
<b>Total Reserves &amp; Designations</b>	0	0		0	0	0
<b>Ending Undesignated Fund Balance</b>	1,313,355	763,349	646,565	433,943	383,433	325,702
<b>Target Fund Balance<sup>4</sup></b>	<b>37,559</b>	<b>49,660</b>	<b>56,472</b>	<b>48,683</b>	<b>46,662</b>	<b>48,062</b>

#### Financial Plan Notes:

<sup>1</sup> The 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> The 2005 Estimated includes supplemental appropriations

<sup>3</sup> The 2007 and 2008 Projected are based on inflationary projections in Revenues and Expenditures.

<sup>4</sup> The Target Fund Balance is set at 2% of Total Expenditures.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Youth Employment 2240/0936

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	7,718,679	55.58	1.65
<b>HHS</b>	Status Quo **	151,053	0.00	0.00
	<b>Status Quo Budget</b>	<b>7,869,732</b>	<b>55.58</b>	<b>1.65</b>
<b>Technical Adjustment</b>				
TA50	Revenue Adjustment	0	0.00	0.00
CR01	Flexible Benefits	(43,896)	0.00	0.00
CR08	Technology Services Infrastructure Charge	(424)	0.00	0.00
CR11	Telecommunications Services	(3,933)	0.00	0.00
CR12	Telecommunications Overhead	3,397	0.00	0.00
CR13	Motor Pool Usage Charge	222	0.00	0.00
CR22	Long Term Leases	(3,163)	0.00	0.00
CR25	Financial Services Charge	5,834	0.00	0.00
CR27	Industrial Insurance Rate Adj.	(1,653)	0.00	0.00
CR36	Property Services Lease Administration Fee	492	0.00	0.00
CR39	COLA Adjustment	36,642	0.00	0.00
CR46	Countywide Strategic Technology Projects	3,213	0.00	0.00
		<b>(3,269)</b>	<b>0.00</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>7,866,463</b>	<b>55.58</b>	<b>1.65</b>
	<b>% Change over Adopted</b>	<b>1.91%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

### Youth Employment/Work Training Program

The total 2006 Executive Proposed Budget for the Youth Employment/Work Training Program (WTP) appropriation unit is \$7,866,463, with 55.58 FTEs and 1.65 TLTs.

#### Technical Adjustment

**Central Rate Adjustments – (\$3,269).** Central rate adjustments include Flex Benefits, ITS Infrastructure, Telecommunications Services and Overhead, Motor Pool, Long Term Leases, Finance and Business Operations Rates, Property Services, OIRM Technology Projects, Finance and Business Operations Payroll Projects, Retirement Rates and COLA.

#### Youth Employment/Work Training Fund/2240

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	472,860	516,037	314,501	337,471	364,400	388,060
<b>Revenues</b>						
* CFSA Revenues <sup>4</sup>	1,610,140	1,636,503	1,636,503	1,685,598	1,685,598	1,685,598
* Other WTP Revenue Sources	4,915,743	6,015,990	6,015,990	6,184,134	6,307,817	6,433,973
*						
<b>Total Revenues</b>	6,525,884	7,652,493	7,652,493	7,869,732	7,993,415	8,119,571
<b>Expenditures</b>						
* WTP Operating Expenditures	(6,684,242)	(7,718,679)	(7,652,493)	(7,866,463)	(7,993,415)	(8,119,571)
*						
<b>Total Expenditures</b>	(6,684,242)	(7,718,679)	(7,652,493)	(7,866,463)	(7,993,415)	(8,119,571)
<b>Estimated Underexpenditures <sup>5</sup></b>		22,971	22,971	23,660	23,660	23,660
<b>Other Fund Transactions</b>						
*						
<b>Total Other Fund Transactions</b>	0	0	0	0	0	0
<b>Ending Fund Balance</b>	314,501	472,822	337,471	364,400	388,060	411,720
<b>Reserves &amp; Designations</b>						
*						
<b>Total Reserves &amp; Designations</b>	0	0	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	314,501	472,822	337,471	364,400	388,060	411,720
<b>Target Fund Balance <sup>6</sup></b>						

#### Financial Plan Notes:

<sup>1</sup> The 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> The 2005 Estimated is based on projections for revenues and expenditures

<sup>3</sup> The 2007 and 2008 Projected are based on a 2% increase in Other WTP Revenues and holding CFSA Revenues at the 2006 level.

<sup>4</sup> The CFSA revenues are captured at 98% of eligible CFSA revenues and 100% of the revenues not subject to the underexpenditure requirement. These revenues are used to partially fund employment programs such as the New Start program and Out of School Youth Outreach.

<sup>5</sup> The Estimated Underexpenditures are captured as a 2% underexpenditures of eligible CX-revenues in the Financial Plan.

<sup>6</sup> There is no Target Fund Balance for this fund.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Developmental Disabilities 1070/0920

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	19,944,215	18.75	0.00
<b>HHS</b>	Status Quo **	54,865	0.00	0.00
	<b>Status Quo Budget</b>	<b>19,999,080</b>	<b>18.75</b>	<b>0.00</b>
<b>Employment and Job Training</b>				
RB01	School to Work Project	300,000	0.00	0.00
RB02	Implementation of KCDDD Four-Year Plan	404,492	0.00	1.00
		<b>704,492</b>	<b>0.00</b>	<b>1.00</b>
<b>Technical Adjustment</b>				
CR01	Flexible Benefits	(14,880)	0.00	0.00
CR05	Current Expense Overhead Adjustment	4,228	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	(2,170)	0.00	0.00
CR08	Technology Services Infrastructure Charge	521	0.00	0.00
CR11	Telecommunications Services	(596)	0.00	0.00
CR12	Telecommunications Overhead	937	0.00	0.00
CR13	Motor Pool Usage Charge	(1,259)	0.00	0.00
CR21	Debt Service Adjustment	2	0.00	0.00
CR22	Long Term Leases	(2,012)	0.00	0.00
CR25	Financial Services Charge	(12,116)	0.00	0.00
CR27	Industrial Insurance Rate Adj.	(563)	0.00	0.00
CR36	Property Services Lease Administration Fee	366	0.00	0.00
CR39	COLA Adjustment	14,408	0.00	0.00
CR46	Countywide Strategic Technology Projects	1,052	0.00	0.00
		<b>(12,082)</b>	<b>0.00</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>20,691,490</b>	<b>18.75</b>	<b>1.00</b>
	<b>% Change over Adopted</b>	<b>3.75%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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### **Developmental Disabilities**

The total 2006 Executive Proposed Budget for the Developmental Disabilities appropriation unit is \$20,691,490, with 18.75 FTEs and 1.00 TLT.

#### **Employment and Job Training**

**School to Work Project - \$300,000.** This proposal supports the School to Work program which helps students with developmental disabilities transition to employment following their graduation. The project is focused on strengthening interagency collaboration between local school districts, the King County Developmental Disabilities Division (DDD), and the Washington State Division of Vocational Rehabilitation.

**Implementation of the KCDDD Four-Year Plan – \$404,492 / 1.00 TLT.** This item supports the implementation of the KCDDD Four Year Plan (2005-2009). The Plan calls for new initiatives including improved treatment through the creation of appropriate interventions for individuals with developmental disabilities who also suffer from mental illness or severe substance abuse issues; preventing homelessness by providing vouchers and emergency housing assistance to eligible individuals; and improving employment services to participants through the implementation of the recommendations of the King County Working Age Adult Task Force. This request would provide a temporary staff position to assist in the implementation efforts.

#### **Technical Adjustments**

**Central Rate Adjustments - (\$12,082).** Central rate adjustments include Flex Benefits, CX Overhead, ITS Operations and Maintenance and Infrastructure charges, Telecommunications Services and Overhead charges, Motor Pool charges, Debt Service adjustment, Lease rates, Finance and Business Operations services charges, Industrial Insurance Rates, Property Services charges, OIRM Technology Projects, and COLA.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Developmental Disabilities Fund/1070

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	5,345,166	4,969,323	6,051,992	5,669,978	5,020,391	4,511,200
<b>Revenues</b>						
*DCHS Admin	651,876	1,011,331	1,121,331	1,121,331	1,011,331	1,011,331
*CFSA Transfer to Support DCHS Admin	463,463	698,932	698,932	764,900	498,334	498,334
*DD Revenue	17,609,953	19,514,779	19,574,572	20,143,679	20,546,553	20,957,484
<b>Total Revenues</b>	18,725,292	21,225,042	21,394,835	22,029,910	22,056,218	22,467,149
<b>Expenditures</b>						
* DCHS Admin	(1,135,201)	(1,736,898)	(1,846,898)	(2,003,617)	(1,563,297)	(1,563,297)
* DD Core Services	(16,883,265)	(19,444,215)	(19,444,215)	(19,909,598)	(20,307,790)	(20,713,946)
* DDD Transition to Employment/PASS & Choice		(500,000)	(500,000)			
* DDD School to Work Project				(300,000)	(300,000)	(300,000)
* Implement KCDDD Four-Year Plan				(404,492)	(404,492)	(404,492)
* DDD Equipment Replacement Plan				(77,400)		
* Encumbrance Carryover			(1,068)			
<b>Total Expenditures</b>	(18,018,466)	(21,681,113)	(21,791,113)	(22,695,107)	(22,575,579)	(22,981,735)
<b>Estimated Underexpenditures<sup>4</sup></b>		14,264	14,264	15,610	10,170	10,170
<b>Other Fund Transactions</b>						
*						
*						
<b>Total Other Fund Transactions</b>	0	0		0	0	0
<b>Ending Fund Balance</b>	6,051,992	4,527,516	5,669,978	5,020,391	4,511,200	4,006,784
<b>Reserves &amp; Designations</b>						
* Encumbrance Carryover	(1,068)					
*						
<b>Total Reserves &amp; Designations</b>	(1,068)	0		0	0	0
<b>Ending Undesignated Fund Balance</b>	6,050,924	4,527,516	5,669,978	5,020,391	4,511,200	4,006,784
<b>Target Fund Balance<sup>5</sup></b>	<b>360,369</b>	<b>194,442</b>	<b>194,442</b>	<b>199,096</b>	<b>203,078</b>	<b>207,139</b>

**Financial Plan Notes:**

<sup>1</sup> 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> 2005 Estimated includes increases in Federal Part C revenue.

<sup>3</sup> 2007 and 2008 Projected are based on a 2% annual growth in DD revenues and expenditures. The reduction in CFSA revenues and DCHS expenditures result from the removal of short-term projects.

<sup>4</sup> The Estimated Underexpenditure is set at 2% of the total CFSA Program Transfer revenues.

<sup>5</sup> Target fund balance is based on 1% of DD Core Services Expenditures.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## MHCADS - Alcoholism and Substance Abuse 1260/0960

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	23,567,682	48.30	5.50
<b>HHS</b>	Status Quo **	146,966	0.00	0.00
	<b>Status Quo Budget</b>	<b>23,714,648</b>	<b>48.30</b>	<b>5.50</b>
<b>Elimination of Homelessness</b>				
RB06 CSAT Managed Care	465,760	0.00	0.00	
	<b>465,760</b>	<b>0.00</b>	<b>0.00</b>	
<b>Increase Operational Efficiency</b>				
RB03 Public Health Prevention Transfer	(128,403)	3.50	0.00	
	<b>(128,403)</b>	<b>3.50</b>	<b>0.00</b>	
<b>Justice System Services</b>				
RB02 Increase in Access to Recovery, CJTA, and Other Programs	864,353	0.00	(2.00)	
RB04 CCAP CDP Staff	59,464	0.00	0.00	
RB05 CSAT - Youth	362,832	0.00	0.00	
	<b>1,286,649</b>	<b>0.00</b>	<b>(2.00)</b>	
<b>Revenue Reduction</b>				
RB01 Reduction in Transport & Triage Services & Other Projects	(394,478)	(0.40)	(0.50)	
	<b>(394,478)</b>	<b>(0.40)</b>	<b>(0.50)</b>	
<b>Technical Adjustment</b>				
CR01 Flexible Benefits	(41,664)	0.00	0.00	
CR05 Current Expense Overhead Adjustment	18,188	0.00	0.00	
CR08 Technology Services Infrastructure Charge	(1,740)	0.00	0.00	
CR11 Telecommunications Services	(12,034)	0.00	0.00	
CR12 Telecommunications Overhead	(269)	0.00	0.00	
CR13 Motor Pool Usage Charge	(5,606)	0.00	0.00	
CR15 Insurance Charges	5,218	0.00	0.00	
CR19 Radio Reserve Program	(16)	0.00	0.00	
CR21 Debt Service Adjustment	8	0.00	0.00	
CR22 Long Term Leases	5,000	0.00	0.00	
CR25 Financial Services Charge	2,809	0.00	0.00	
CR27 Industrial Insurance Rate Adj.	(2,947)	0.00	0.00	
CR36 Property Services Lease Administration Fee	451	0.00	0.00	
CR39 COLA Adjustment	41,473	0.00	0.00	
CR46 Countywide Strategic Technology Projects	3,021	0.00	0.00	
	<b>11,892</b>	<b>0.00</b>	<b>0.00</b>	
	<b>2006 Proposed Budget</b>	<b>24,956,068</b>	<b>51.40</b>	<b>3.00</b>
	<b>% Change over Adopted</b>	<b>5.89%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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### **MHCADS – Alcoholism and Substance Abuse Services Fund**

The total 2006 Executive Proposed Budget for the MHCADS – Alcoholism and Substance Abuse Services appropriation unit is \$24,956,068, with 51.40 FTEs and 3.00 TLTs.

#### **Elimination of Homelessness**

**CSAT Managed Care – \$465,760.** This change item proposes to develop culturally appropriate case management and treatment for Native American and Alaska Native clients. The program seeks to reduce alcohol and drug use and bring stability to the lives of homeless individuals with substance abuse issues. This item is fully funded with a three-year Center for Substance Abuse Treatment (CSAT) grant.

#### **Increased Operational Efficiencies**

**Public Health Prevention Transfer – (\$128,403) / 3.50 FTEs.** This proposal shifts 3.50 FTEs from the Public Health Prevention division to MHCADSD. Previously, prevention funds were transferred from MHCADSD to Public Health to support these positions and services.

#### **Justice System Services**

**Increase in Access to Recovery, CJTA, and Other Programs – \$864,353 / (2.00 TLTs).** This item increases expenditure authority in the Access to Recovery, Criminal Justice Treatment Account (CJTA), Criminal Justice Initiatives Project (CJIP), Center for Community Alternatives Program (CCAP), and Housing Voucher programs to reflect increases in the revenues that support them. The Access to Recovery program provides individuals with vouchers that can be used to receive treatment in certified faith-based and community-based settings. The CJTA funds residential treatment for individuals enrolled in the Adult Drug Court. Also, the CJTA along with the CJIP and CCAP support the agency's justice system services initiative that seeks to reduce recidivism by providing appropriate treatment to individuals in the justice system.

**CCAP CDP Staff – \$59,464.** This change item would provide funds to backfill two program staff in the Community Center for Alternative Programs. The funds are needed to cover leave, staff training, meetings and other absence issues including staff safety.

**CSAT Youth - \$362,832.** This proposal would expand services to juvenile offenders who are diagnosed with chemical dependency or substance abuse. The proposal seeks to reduce recidivism by adding the Assertive Continuing Care (ACC) model to existing juvenile drug court services. This item is fully funded by a three-year CSAT grant.

#### **Revenue Reduction**

**Reduction in Transport and Triage Services and Other Projects – (\$394,478) / (0.40 FTE) / (0.50 TLT).** This item eliminates 1.40 FTEs from the Transport and Triage program. The reductions are the result of funding cuts from the City of Seattle in 2005. Pick-up service has already been eliminated between 8 A.M. and 12 Noon. This change item also reduces \$319,229 from short-term projects supported by fund balance including a pilot program for Homeless Chronic Inebriates. This program is being replaced by a state funded supportive housing project in 2006. Additionally, one TLT is removed from the Global Appraisal of Individual Needs project (GAIN), one 0.50 TLT is converted to full-time, and one FTE is added to the Administrative division.

#### **Technical Adjustments**

**Central Rate Adjustments - \$11,892.** Central rate adjustments include changes in Flex Benefits, CX Overhead, ITS Infrastructure, Telecommunications Services and Overhead, Motor Pool charges, Insurance Rates, Radio Equipment Reserves, Debt Service adjustments, Lease Rates, Finance and Business Operations services charges, Industrial Insurance Rates, Property Services charges, OIRM Technology Projects, and COLA.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Alcohol and Substance Abuse Fund / 1260

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	2,848,298	1,759,058	2,678,871	1,616,119	1,395,035	1,454,504
<b>Revenues</b>						
* Licenses & Permits	0	0	0			
* Federal Grants (33100 & 33300)	4,004,944	7,308,635	9,001,573	8,776,145	6,601,397	5,082,749
* State Grants (33400)	9,752,532	10,010,106	10,541,866	10,698,447	10,293,040	10,293,040
* Intergovernment Payment (33800)	167,151	154,888	177,988	201,600	204,288	204,288
* Charges for Services (34000)	1,705,227	1,774,803	1,540,491	1,522,279	1,447,279	1,447,279
* Miscellaneous (36000)	121,059	70,949	0	70,702	0	0
* Other Financing Sources (39000)	284,015	244,104	173,382	176,920	176,920	176,920
* Current Expense	2,713,696	3,075,933	3,075,933	3,226,162	3,226,162	3,226,162
<b>Total Revenues</b>	18,748,624	22,639,418	24,511,233	24,672,255	21,949,086	20,430,438
<b>Expenditures</b>						
* Administration	(1,687,995)	(1,998,010)	(1,844,143)	(2,317,441)	(2,254,839)	(2,242,292)
* Housing Voucher Program	(497,691)	(490,410)	(490,258)	(506,651)	(506,651)	(506,651)
* Treatment (Programs, Contracts)	(14,996,720)	(19,021,518)	(21,218,584)	(20,312,354)	(17,365,310)	(15,859,209)
* Prevention Activities	(1,735,645)	(2,057,744)	(1,938,949)	(1,819,622)	(1,825,546)	(1,825,546)
* Encumbrance Carryover			(141,193)			
<b>Total Expenditures</b>	(18,918,051)	(23,567,682)	(25,633,127)	(24,956,068)	(21,952,346)	(20,433,698)
<b>Estimated Underexpenditures<sup>4</sup></b>		59,142	59,142	62,729	62,729	62,729
<b>Other Fund Transactions</b>						
*						
<b>Total Other Fund Transactions</b>	-	-	0	0		0
<b>Ending Fund Balance</b>	2,678,871	889,936	1,616,119	1,395,035	1,454,504	1,513,974
<b>Reserves &amp; Designations</b>						
* Encumbrance Carryover	(141,193)					
<b>Total Reserves &amp; Designations</b>	(141,193)	-	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	2,537,678	889,936	1,616,119	1,395,035	1,454,504	1,513,974
<b>Target Fund Balance<sup>5</sup></b>	<b>189,181</b>	<b>235,677</b>	<b>256,331</b>	<b>249,561</b>	<b>219,523</b>	<b>204,337</b>

**Financial Plan Notes:**

<sup>1</sup> 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> 2005 Estimated figures are based on updated revenue and expenditure projections.

<sup>3</sup> 2007 and 2008 are based on projections for revenues and expenditures. These projections anticipate the termination of several federal grants and a subsequent reduction in treatment expenditures related to these grants.

<sup>4</sup> Current Expense revenues are budgeted at 98% of eligible CX Transfer. Current Expense underexpenditure equals 2% of eligible CX Transfer.

<sup>5</sup> SA Fund intends to retain a Target Fund Balance equal to 1% of its yearly expenditures to meet cash flow needs, to maintain a risk reserve.

<sup>6</sup> The other fund transaction amount is to reflect the amount the revenue is overstated in 2004 due to a timing difference.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## MHCADS - Mental Health 1120/0924

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	101,495,959	77.25	6.00
<b>HHS</b>	Status Quo **	631,941	0.00	0.00
	<b>Status Quo Budget</b>	<b>102,127,900</b>	<b>77.25</b>	<b>6.00</b>
<b>Employment and Job Training</b>				
RB03 Direct Services Support	1,018,504	3.00	(1.00)	
	<b>1,018,504</b>	<b>3.00</b>	<b>(1.00)</b>	
<b>Equipment Replacement Plan</b>				
RB05 Equipment Replacement Plan	95,000	0.00	0.00	
	<b>95,000</b>	<b>0.00</b>	<b>0.00</b>	
<b>Revenue Reduction</b>				
RB01 PHP & Carveout Programs	(2,068,706)	0.00	0.00	
RB02 Children & Families In Common	(651,134)	(2.00)	(4.00)	
	<b>(2,719,840)</b>	<b>(2.00)</b>	<b>(4.00)</b>	
<b>Technical Adjustment</b>				
CR01 Flexible Benefits	(60,264)	0.00	0.00	
CR05 Current Expense Overhead Adjustment	24,664	0.00	0.00	
CR08 Technology Services Infrastructure Charge	3,478	0.00	0.00	
CR11 Telecommunications Services	1,222	0.00	0.00	
CR12 Telecommunications Overhead	5,052	0.00	0.00	
CR13 Motor Pool Usage Charge	3,632	0.00	0.00	
CR20 Prosecuting Attorney Civil Division Charge	(6,072)	0.00	0.00	
CR21 Debt Service Adjustment	5	0.00	0.00	
CR22 Long Term Leases	(6,987)	0.00	0.00	
CR25 Financial Services Charge	(5,800)	0.00	0.00	
CR27 Industrial Insurance Rate Adj.	(5,949)	0.00	0.00	
CR36 Property Services Lease Administration Fee	1,796	0.00	0.00	
CR39 COLA Adjustment	59,751	0.00	0.00	
CR46 Countywide Strategic Technology Projects	4,674	0.00	0.00	
	<b>19,202</b>	<b>0.00</b>	<b>0.00</b>	
	<b>2006 Proposed Budget</b>	<b>100,540,766</b>	<b>78.25</b>	<b>1.00</b>
	<b>% Change over Adopted</b>	<b>-0.94%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### **MHCADS – Mental Health Services Fund**

The total 2006 Executive Proposed Budget for the MHCADS – Mental Health Services appropriation unit is \$100,540,766, with 78.25 FTEs and 1.00 TLT.

#### **Employment and Job Training**

**Direct Services Support - \$1,018,504 – 3.00 FTEs / (1.00 TLT).** This proposal requests a new FTE to aid in Employment services and quality control. The FTE would support the agency's goal of increasing employment among its clients. Additional expenditures are requested to cover increases in Department overhead and charges from other divisions such as legal costs associated with Crisis and Commitment services. Other changes cover increases in the costs of IT services provided to other agencies within DCHS including Chemical Abuse and Dependency Services, the Office of the Public Defender, and the Director's Office and are revenue backed by those agencies through intradepartmental overhead charges.

#### **Equipment Replacement Plan**

**Equipment Replacement Plan - \$95,000.** This request supports the agency's Equipment Replacement Plan.

#### **Revenue Reductions**

**PHP & Carveout Programs – (\$2,068,706).** This item reduces the funding allocated to mental health service providers. These reductions are driven by decreased state allocations of Medicaid and non-Medicaid funds. The agency is working collaboratively with its service providers to mitigate the effects of these reductions.

**Children and Families in Common – (\$651,134) / (2.00 FTEs) / (4.00 TLTs).** This item is in response to the termination of the federal Children and Families in Common (CFC) grant that assisted families with mentally ill children. Many of the families served by the program will continue to be served by the County's Medicaid and non-Medicaid mental health services.

#### **Technical Adjustments**

**Central Rate Adjustments - \$19,202.** Central rate adjustments include changes in Flex Benefits, CX Overhead, ITS Infrastructure, Telecommunications Services and Overhead, Motor Pool charges, Prosecuting Attorney's charges, Debt Service adjustments, Lease Rates, Finance and Business Operations services charges, Industrial Insurance Rates, Property Services charges, OIRM Technology Projects, and COLA.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Mental Health Fund / 1120

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Estimated <sup>3</sup>	2008 Estimated <sup>3</sup>
<b>Beginning Fund Balance</b>	9,743,665	4,766,856	8,355,706	4,142,045	5,084,328	5,333,599
<b>Revenues</b>						
* Operating Revenues	86,483,317	99,077,056	88,071,363	99,810,096	101,726,350	104,163,289
* Current Expense <sup>4</sup>	1,474,099	1,598,661	1,598,661	1,646,621	1,646,621	1,646,621
<b>Total Revenues</b>	<b>87,957,416</b>	<b>100,675,717</b>	<b>89,670,024</b>	<b>101,456,717</b>	<b>103,372,971</b>	<b>105,809,910</b>
<b>Expenditures</b>						
* Operating Expenditures	(89,461,315)	(101,495,959)	(93,726,455)	(100,445,766)	(103,080,332)	(104,968,769)
* Carryover Encumbrance			(182,795)			
* Equipment Replacement				(95,000)	(69,700)	(80,450)
<b>Total Expenditures</b>	<b>(89,461,315)</b>	<b>(101,495,959)</b>	<b>(93,909,250)</b>	<b>(100,540,766)</b>	<b>(103,150,032)</b>	<b>(105,049,219)</b>
<b>Estimated Underexpenditures<sup>5</sup></b>		25,565	25,565	26,332	26,332	26,332
<b>Other Fund Transactions</b>						
* GAAP Adjustment	115,940					
<b>Total Other Fund Transactions</b>	<b>115,940</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>8,355,706</b>	<b>3,972,179</b>	<b>4,142,045</b>	<b>5,084,328</b>	<b>5,333,599</b>	<b>6,120,623</b>
<b>Less: Reserves &amp; Designations</b>						
* Designated Insurance (PHP Reserves) <sup>6</sup>	(2,746,988)	(2,888,405)	(2,796,250)	(2,741,107)	(2,765,941)	(2,766,035)
* Operating Reserves <sup>7</sup>	(182,795)	(68,814)				
* Carryover Encumbrance						
<b>Total Reserves &amp; Designations</b>	<b>(2,929,783)</b>	<b>(2,957,219)</b>	<b>(2,796,250)</b>	<b>(2,741,107)</b>	<b>(2,765,941)</b>	<b>(2,766,035)</b>
<b>Ending Undesignated Fund Balance</b>	<b>5,425,923</b>	<b>1,014,960</b>	<b>1,345,795</b>	<b>2,343,221</b>	<b>2,567,658</b>	<b>3,354,588</b>
<b>Target Fund Balance<sup>8</sup></b>	<b>894,613</b>	<b>1,014,960</b>	<b>937,265</b>	<b>1,004,458</b>	<b>1,030,803</b>	<b>1,049,688</b>

### Financial Plan Notes:

<sup>1</sup> The 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> 2005 Estimates based on Profit and Loss statement dated 6/01/2005.

<sup>3</sup> 2007 and 2008 estimates are based on budget assumptions for revenues and expenditures.

<sup>4</sup> Current Expense revenues are budgeted at 98% of Mental Health's base-CX Transfer. These revenues are used to partially, or fully, fund programs such as Juvenile Mental Health Court, Project TEAM and the Co-Occurring Disorders program.

<sup>5</sup> The Estimated Underexpenditure is captured as a 2% underexpenditures of eligible CX-revenues in the Financial Plan.

<sup>6</sup> Designated Insurance (PHP Reserves) reflects an insurance risk reserve as set by the state's Pre-Paid Health Plan (PHP) at 3.7% of PHP reserves.

<sup>7</sup> The Operating Reserve reflects an adjustment to balance the fund's Ending Undesignated Fund Balance to the Target Fund Balance. The Operating Reserve is available for expenditure in the following year.

<sup>8</sup> Target Fund Balance is set at 1% of Operating Expenditures per Motion 7516 passed on May 1, 1989.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Dislocated Worker Program Administration 2241/0940

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	6,922,753	58.00	0.00
<b>HHS</b>	Status Quo **	344,789	0.00	0.00
	<b>Status Quo Budget</b>	<b>7,267,542</b>	<b>58.00</b>	<b>0.00</b>
<b>Operational Efficiencies</b>				
PC01	Elimination of Vacant FTE Positions	(393,999)	(6.00)	0.00
PC02	Client Training Expansion	393,999	0.00	0.00
		<b>0</b>	<b>(6.00)</b>	<b>0.00</b>
<b>Revenue Reduction</b>				
DS01	Reduction in NEG Client Activities	(350,000)	0.00	0.00
		<b>(350,000)</b>	<b>0.00</b>	<b>0.00</b>
<b>Technical Adjustment</b>				
TA50	Revenue Adjustment	0	0.00	0.00
CR01	Flexible Benefits	(38,688)	0.00	0.00
CR08	Technology Services Infrastructure Charge	(6,734)	0.00	0.00
CR11	Telecommunications Services	(5,916)	0.00	0.00
CR12	Telecommunications Overhead	(5,455)	0.00	0.00
CR25	Financial Services Charge	(16,418)	0.00	0.00
CR27	Industrial Insurance Rate Adj.	(1,556)	0.00	0.00
CR36	Property Services Lease Administration Fee	2,955	0.00	0.00
CR39	COLA Adjustment	25,872	0.00	0.00
CR46	Countywide Strategic Technology Projects	3,257	0.00	0.00
		<b>(42,683)</b>	<b>0.00</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>6,874,859</b>	<b>52.00</b>	<b>0.00</b>
	<b>% Change over Adopted</b>	<b>-0.69%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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### **Dislocated Worker Program/PIC**

The total 2006 Executive Proposed Budget for the Dislocated Worker Program (DWP) appropriation unit is \$6,874,859, with 52.00 FTEs and 0.00 TLTs.

#### **Operational Efficiencies**

**Elimination of 6.00 Vacant Positions - (\$393,999) / (6.00 FTEs).** This request eliminates six vacant positions that were never filled after the county took over DWP. These positions, one case manager, two job developers and three social workers, were originally with the Private Industry Council (PIC), and were absorbed by DWP by agreement with the PIC. The positions have never been filled and no services were provided by them.

**Client Training Expansion - \$393,999.** The proposal takes the funding for the six positions eliminated in the prior change item and uses it to increase client services through existing programs DWP. This funding, from the Workforce Investment Act (WIA), can be reprogrammed in this manner.

#### **Revenue Reduction**

**Reduction in NEG Client Activities - (\$350,000).** This request ends services to individuals whose employment status was adversely affected by the September 11th terrorist attacks. The federal National Emergency Grant (NEG) expired in 2005 and the few remaining clients served by this grant can be absorbed into other DWP training programs.

#### **Technical Adjustment**

**Central Rate Adjustments – (\$42,683).** Central rate adjustments include Flex Benefits, ITS Infrastructure, Telecommunications Services and Overhead, Long Term Leases, Finance and Business Operations Rates, Retirement Rates, Property Services, OIRM Technology Projects, Finance and Business Operations Payroll Projects, and COLA.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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### Dislocated Workers Program Subfund/2241

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	187,647	80,191	70,597	47,844	250,527	315,713
<b>Revenues</b>						
* DWP Revenues	6,704,113	6,900,000	6,900,000	7,077,542	7,077,542	7,077,542
*						
<b>Total Revenues</b>	6,704,113	6,900,000	6,900,000	7,077,542	7,077,542	7,077,542
<b>Expenditures</b>						
* Operating Expenditures	(6,821,163)	(6,922,753)	(6,922,753)	(6,874,859)	(7,012,356)	(7,152,603)
*						
<b>Total Expenditures</b>	(6,821,163)	(6,922,753)	(6,922,753)	(6,874,859)	(7,012,356)	(7,152,603)
<b>Estimated Underexpenditures <sup>4</sup></b>						
<b>Other Fund Transactions</b>						
*						
*						
<b>Total Other Fund Transactions</b>	0	0	0	0	0	0
<b>Ending Fund Balance</b>	70,597	57,438	47,844	250,527	315,713	240,652
<b>Reserves &amp; Designations</b>						
*						
*						
<b>Total Reserves &amp; Designations</b>	0	0	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	70,597	57,438	47,844	250,527	315,713	240,652
<b>Target Fund Balance <sup>5</sup></b>						

**Financial Plan Notes:**

<sup>1</sup> The 2004 Actuals are from the 2004 CAFR presented in combination with Youth Employment Fund (Work Training).

<sup>2</sup> The 2005 Estimated is based on projections for revenues and expenditures.

<sup>3</sup> The 2007 and 2008 Projected Expenditures are based on 2% growth annually.

<sup>4</sup> There is no Estimated Underexpenditures required of this fund.

<sup>5</sup> There is no Target Fund Balance required of this fund.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

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## Children and Family Set-Aside Transfers to Housing Opportunity 0015/0686

Code/Item Description	Expenditures	FTEs *	TLTs
<b>Program Area</b>			
<i>HHS</i>			
2005 Adopted	1,181,747	0.00	0.00
Status Quo **	0	0.00	0.00
<b>Status Quo Budget</b>	<b>1,181,747</b>	<b>0.00</b>	<b>0.00</b>
<b>Department Request</b>			
PC02 HOF Project	34,812	0.00	0.00
	<b>34,812</b>	<b>0.00</b>	<b>0.00</b>
<b>2006 Proposed Budget</b>	<b>1,216,559</b>	<b>0.00</b>	<b>0.00</b>
<b>% Change over Adopted</b>	2.95%		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

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## Children and Family Set-Aside Transfers for Community and Human Services Administration 0015/0684

Code/Item Description	Expenditures	FTEs *	TLTs
<b>Program Area</b>			
<i>HHS</i>			
2005 Adopted	713,197	0.00	0.00
Status Quo **	21,396	0.00	0.00
<b>Status Quo Budget</b>	<b>734,593</b>	<b>0.00</b>	<b>0.00</b>
<b>Department Request</b>			
PC01 Targeted Outreach and Education	25,000	0.00	0.00
PC02 National Urban Fellow	20,000	0.00	0.00
	<b>45,000</b>	<b>0.00</b>	<b>0.00</b>
<b>2006 Proposed Budget</b>	<b>779,593</b>	<b>0.00</b>	<b>0.00</b>
<b>% Change over Adopted</b>	<b>9.31%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

**Children & Family Set Aside Fund**

The Children and Family Set Aside (CFSA) Fund serves two purposes: first, as a clearing house for health and human services funding from dedicated reserve sources and CX, and second, as the home operating appropriation unit for the Community Services Division (CSD).

Highlights of the CFSA transfers to recipient agencies are presented below. For program details, please consult the section pages for each agency.

**CFSA Transfers**

**Community Services Division – Total transfer from CFSA – \$11,950,200.** This transfer will support program additions and increases in expenditures for program contracts, including, but not limited to, the North Helpline Emergency Services and Food Bank, the King County Sexual Assault Resource Center, the Seattle Aquarium, the Museum of Flight and the Crisis Clinic.

**Work Training Program – Total transfer from CFSA – \$1,709,258.**

**Housing Opportunity Fund – Total transfer from CFSA - \$1,216,559.**

**DCHS Administration – Total transfer from CFSA - \$779,593.** This includes program additions for a National Urban Fellow and targeted outreach and education.

**Public Health – Total transfer from CFSA – \$3,981,047.**

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Children and Family Set Aside / 0015

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	131,700	202,762	2,640,684	1,195,548	1,262,919	1,396,156
<b>Revenues</b>						
Sales Tax	3,339,048	3,351,850	3,486,189	3,653,527	3,827,069	3,999,287
Interest Earnings	18,760	3,000	3,000	3,000	3,000	3,000
Other Revenue-Parking Garage Fees	520,118	527,384	527,384	553,790	570,403	587,516
Transfer from CX	12,709,200	15,279,554	15,778,925	14,510,891	14,946,218	15,394,604
Miscellaneous Revenue	61,664	886,015	886,015	893,193	919,989	947,588
<b>Total Revenues</b>	<b>16,648,790</b>	<b>20,047,803</b>	<b>20,681,513</b>	<b>19,614,401</b>	<b>20,266,679</b>	<b>20,931,996</b>
<b>Expenditures</b>						
Human Services-CSD	(8,298,308)	(12,543,781)	(13,043,152)	(11,950,200)	(12,308,706)	(12,677,967)
Human Services-WTP <sup>6</sup>	(1,610,140)	(1,659,474)	(1,659,474)	(1,709,258)	(1,760,536)	(1,813,352)
Human Services -HOF		(1,181,747)	(1,181,747)	(1,216,559)	(1,253,056)	(1,290,647)
Transfer to Dev. Dis. for DCHS Admin <sup>6</sup>	(463,464)	(713,197)	(713,197)	(779,593)	(802,981)	(827,070)
Public Health <sup>7</sup>	(3,767,894)	(3,886,255)	(3,886,255)	(3,981,047)	(4,100,478)	(4,223,493)
2004 Carryover			(264,410)			
HOF Reserve			(1,442,958)			
<b>Total Expenditures</b>	<b>(14,139,806)</b>	<b>(19,984,454)</b>	<b>(22,191,193)</b>	<b>(19,636,657)</b>	<b>(20,225,757)</b>	<b>(20,832,529)</b>
<b>Estimated Underexpenditures <sup>5</sup></b>						
Under Expenditure on CX portion of CSD Transfer		64,544	64,544	89,627	92,315	95,085
<b>Total Estimated Underexpenditures <sup>5</sup></b>		64,544	64,544	89,627	92,315	95,085
<b>Other Fund Transactions</b>						
*						
<b>Total Other Fund Transactions</b>	0	64,544	64,544	89,627	92,315	95,085
<b>Ending Fund Balance</b>	2,640,684	330,655	1,195,548	1,262,919	1,396,156	1,590,707
<b>Less: Reserves &amp; Designations</b>						
Comm Service Division carryovers	(264,410)					
HOF Reserve	(1,442,958)					
<b>Total Reserves &amp; Designations</b>	<b>(1,707,368)</b>	0	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	933,316	330,655	1,195,548	1,262,919	1,396,156	1,590,707
<b>Target Fund Balance <sup>4</sup></b>		<b>286,095</b>	<b>294,155</b>	<b>306,211</b>	<b>319,228</b>	<b>332,243</b>

### Financial Plan Notes:

<sup>1</sup> 2004 Actuals are from the 2004 CAFR and 2004 Month 14 ARMS.

<sup>2</sup> 2005 Estimated is based on revised revenue estimates.

<sup>3</sup> 2007 and 2008 Projected are based on estimated revenue increases and associated expenditure increases.

<sup>4</sup> Target Fund Balance is equal to 6% of revenues coming directly into CFSA. 6% of revenues transferred from CX are reserved for in the CX financial plan.

<sup>5</sup> .75% for CSD expenditures. All other transfers are calculated at 100% and expected to be fully transferred. Underexpenditures are addressed in the transfer funds.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Human Services CX Transfers 0010/0694

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	20,103,397	0.00	0.00
<b>HHS</b>	Status Quo **	(3,165,183)	0.00	0.00
	<b>Status Quo Budget</b>	<b>16,938,214</b>	<b>0.00</b>	<b>0.00</b>
<b>Employment and Job Training</b>				
PC12 National Urban Fellow	20,000	0.00	0.00	
	<b>20,000</b>	<b>0.00</b>	<b>0.00</b>	
<b>Increased Demand for Services</b>				
PC07 Neighborhood House Rainier Vista Center	150,000	0.00	0.00	
PC08 North Helpline Emergency Services and Food Bank	190,000	0.00	0.00	
PC09 Hate Free Zone	50,000	0.00	0.00	
PC10 Tenants Union	17,771	0.00	0.00	
PC11 The VERA Project	50,000	0.00	0.00	
PC13 Executive Services Corps of WA	30,000	0.00	0.00	
PC14 History Link	50,000	0.00	0.00	
PC15 Seattle Aquarium	500,000	0.00	0.00	
PC16 Seattle Sports Commission	25,000	0.00	0.00	
PC17 Pacific Science Center - Dead Sea Scrolls	250,000	0.00	0.00	
PC18 Seattle Center Foundation	500,000	0.00	0.00	
PC19 King County Sexual Assault Resource Center	50,000	0.00	0.00	
PC20 Crisis Clinic - 211 Service	40,000	0.00	0.00	
PC21 Museum of Flight	500,000	0.00	0.00	
PC22 Eastside Children's Museum	150,000	0.00	0.00	
	<b>2,552,771</b>	<b>0.00</b>	<b>0.00</b>	
<b>Justice System Services</b>				
TA01 Substance Abuse - Backfill for Counselor Positions	62,003	0.00	0.00	
TA03 CSD Elements of Successful Programs	25,000	0.00	0.00	
	<b>87,003</b>	<b>0.00</b>	<b>0.00</b>	
<b>Reduction in Homelessness</b>				
PC02 CFSA Transfer to HOF Project	34,812	0.00	0.00	
PC05 Targeted Outreach and Education	25,000	0.00	0.00	
	<b>59,812</b>	<b>0.00</b>	<b>0.00</b>	
<b>Technical Adjustment</b>				
TA02 Annualizing Special Programs FTE	58,541	0.00	0.00	
	<b>58,541</b>	<b>0.00</b>	<b>0.00</b>	
	<b>2006 Proposed Budget</b>	<b>19,716,341</b>	<b>0.00</b>	<b>0.00</b>
	<b>% Change over Adopted</b>	<b>-1.93%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### **Human Services General Fund Transfers**

The 2006 Executive Proposed Budget includes General Fund transfers to the Children and Family Services Set Aside, the Mental Health Fund, and the Work Training Program. See the individual agency budget pages for detailed expenditure changes.

#### **Human Services Fund Transfer Program Changes**

**Transfer to Children and Family Services Set Aside - \$14,751,601.** This transfer provides the General Fund share of funding for the Community Services Division, DCHS Administration and the Housing Opportunity Fund.

**Transfer to Alcohol and Substance Abuse Fund - \$3,291,797.** This transfer provides general fund support for Alcohol and Substance Abuse services.

**Transfer to the Mental Health Fund - \$1,672,943.** This transfer provides general fund support for Mental Health services.

# Public Health

**[Link to Public Health Organizational Chart, 14 KB .pdf](#)**

***PUBLIC HEALTH***

***Mission***  
**Public Health**  
**Seattle & King County**  
Provide public health services that promote health and prevent disease to King County residents in order to achieve and sustain healthy people and healthy communities.

***ISSUES AND PRIORITIES***

The mission of Public Health-Seattle & King County is to provide public health services that promote health and prevent disease to King County residents in order to achieve and sustain healthy people and healthy communities. Public Health provides direct services and education to the residents of King County in order to prevent health problems from starting, spreading, or progressing. Public Health helps the entire community, protecting and promoting the health of all residents.

**Business Plan Review**

In reviewing Public Health's Business Plan and tying the Plan to the changes in the 2006 Executive Proposed Budget, it is clear that a number of the larger budget action items are driven by changes in funding sources external to King County. As a result of inadequate reimbursement rates for services, clinical and field patient care services, reductions in funding from the state and/or federal government, and an increase in the number of uninsured individuals seeking health care services, Public Health requests additional CX to supplant lost revenues and to fully meet their operating costs and allow continuation of 2005 service levels in unfunded and under-funded critical, core and, in some cases, mandated program areas. Conversely, when non-County revenues have decreased to non-core programs, or are significantly reduced, Public Health has responded by cutting, or eliminating, programs. These actions are especially true of grant-funded projects and programs that have exhausted their grant revenues. The decision to seek CX funding for programs with decreased non-CX funding has been a measured decision, taking into consideration the nature of the program and in the backdrop of the Operational Master Plan, discussed below. Change dynamics outlined in the department's business plan include Growth of Uninsured and Underinsured and Growth of Marginalized Populations. These change dynamics reflect the impact the changing demographics of King County are having on the provision of public health services. As the number of uninsured, underinsured and marginalized members of the county's population grows, these most vulnerable members of our population increasingly rely on public health for services. With the increased need for Public Health services in combination with inadequate reimbursement rates and declining revenues, the department is continuously implementing efficiencies to improve productivity in its delivery of health services, reduce costs, and develop automated systems to effectively accomplish the mission of Public Health.

**Financial Issues Resulting From Increasing Uninsured Patients and other Revenue Changes**

Overall the Public Health Fund expenditure budget is stable in 2006 compared to last year while the CX transfer for Public Health is increasing by \$5.7 million dollars. While there are some new programs or program expansions reflected in the CX budget, these are limited to small services either essential to the department's mission as in the case of the Satellite TB Clinic or mandated by external forces such as the increased subsidy level for food inspection of schools and charitable organizations.

The bulk of the CX increase is going to continue to provide the critical health services to the most vulnerable populations. The Health Department has been experiencing under realization of revenues for a number of years resulting from changes in traditional revenue sources such as Medicaid and increases in the number of uninsured or underinsured patients that they are seeing. This issue was identified in 2005 and the department began an operational master planning process to address both service delivery and stable funding structure. Until that process is complete in 2007 however, the challenge of maintaining services to our most vulnerable populations will require additional CX support.

The department has maintained their usual practice of not replacing lost grant revenues for ending grants. If the grant funding cannot be replaced with new grant revenue then the program is eliminated or reduced. However, in the areas impacting clinical services and health promotion access, Current

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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Expense funding has been used to replace the unrealized revenue rather than eliminating or reducing the program. The department has diligently worked to increase productivity and implemented efficiencies. As a result of their efforts and the additional CX funding there will be no reduction in clinic hours or the number of clinics from the 2005 level.

### **Operational Master Plan**

It should be noted that the Department of Public Health has entered the initial stages of an Operational Master Plan (OMP) which seeks to provide guidance in allocating scarce resources among the Department's programs to meet its mandates and mission. Another focus of the OMP is the identification of appropriate long-term, stable funding sources necessary to fund the level of service deemed appropriate. When faced with declining revenues associated with critical, core and, in some cases, mandated services, the 2006 Executive Proposed Budget seeks to sustain 2005 service levels in 2006 to the most vulnerable populations supplanting inadequate service related revenues with CX funding until the OMP has an opportunity to guide the discussion of how to address the problem. While the OMP will not be completed until 2007, the consultant will begin providing deliverables in early 2006 which may guide future deliberations as the recommendations become available.

### **Sustained Response to Tuberculosis Outbreak**

King County continues to find itself in the midst of an outbreak of tuberculosis in the homeless and immigrant populations. The 2006 Executive Proposed Budget maintains 2005 funding for additional required screening services, treatment and case management services, contact investigation services, housing and other incentives necessary to control the outbreak in the County's populations most vulnerable for TB, including continued funding for the TB Satellite clinic funded in 2005 as part of the second quarter omnibus supplemental.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### **Emergency Medical Services**

The Emergency Medical Services' (EMS) budget adjusts the programs to continue providing services in 2006 as identified in the 2002 Strategic Plan Update of the 1998 – 2003 Emergency Medical Services Strategic Plan. The budget proposal will support EMS services in 2006 and continue planning for the next EMS levy in 2007. The budget provides full funding for the equivalent of 17.4 Advanced Life Support units including conversion of two units previously operated as EMT/paramedic units to full two paramedic units.

### **Local Hazardous Waste**

The Local Hazardous Waste Management Program is a regional program of local governments working together to protect public health and environmental quality by helping citizens, businesses and government reduce the threat posed by the use, storage, and disposal of hazardous waste. The 2006 Budget proposal implements a fee increase approved by the King County Board of Health in 2005. The new fees support program increases to expand services to suburban cities begun in previous years. Prior to the fee increase, resources were provided by available fund balance with the intent to either discontinue the programs when available funding ran out or seek other revenue sources. The fee increase will take effect in January 1, 2006 and is the first increase in ten years.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Public Health 1800/0800

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	184,367,348	1,251.41	45.72
<b>HHS</b>	Status Quo **	7,133,037	11.89	(4.61)
	<b>Status Quo Budget</b>	<b>191,500,385</b>	<b>1,263.30</b>	<b>41.11</b>
<b>Communicating Complex Health Issues</b>				
DS04 Health Education Services	(491,662)	(0.31)	0.00	
	<b>(491,662)</b>	<b>(0.31)</b>	<b>0.00</b>	
<b>External Forces</b>				
DS03 Services that Assess King County Health	(425,864)	(3.43)	(0.74)	
DS06 Services that Investigate Assess Health Hazards	(548,682)	(3.77)	(0.75)	
PC02 Environmental Health Fee Supported Services	234,612	1.42	0.00	
PC03 Regulatory Mandated Services	16,154	0.30	(0.50)	
PC04 Waste Water - Shellfish Restoration	138,203	1.00	0.00	
	<b>(585,577)</b>	<b>(4.48)</b>	<b>(1.99)</b>	
<b>Growth of Marginalized Populations</b>				
DS07 Services that Reduce Health Disparities	(374,260)	0.12	(0.80)	
DS08 Prevent/Control of Disease Among Targeted Populations	(1,652,092)	(9.29)	(5.78)	
PC05 Satellite TB Clinic	230,012	2.45	0.00	
	<b>(1,796,340)</b>	<b>(6.72)</b>	<b>(6.58)</b>	
<b>Growth of Uninsured and Underinsured</b>				
DS02 Clinical Services Delivered by Public Health	(876,501)	4.70	(0.33)	
DS09 Services that Promote Child Health	(591,243)	(1.87)	0.54	
DS10 Adjustments to Services that Prevent Diseases	(1,410,443)	(13.75)	3.33	
PC01 Clinical Services Among Targeted Populations	468,949	3.65	(1.75)	
PC06 Swedish High Risk Home Visit	618,764	5.00	0.00	
	<b>(1,790,474)</b>	<b>(2.27)</b>	<b>1.79</b>	
<b>Need for Community Partnerships with PHSKC</b>				
DS01 Clinical Services Delivered by Contractors	(309,453)	(0.05)	(1.00)	
DS05 Community Prevention Services Among Targeted	(744,430)	(1.50)	0.00	
DS11 Alcohol and Other Drugs Section Shift to DCHS	(1,787,974)	(4.00)	0.00	
RB01 Emergency Medical Services Grants	104,649	0.71	(1.00)	
RB02 King County Children and Families Commission	28,380	0.00	0.00	
	<b>(2,708,828)</b>	<b>(4.84)</b>	<b>(2.00)</b>	
<b>Need for Infrastructure Improvement</b>				
RB03 Changes to Mandated Agency Mgmt. Services	3,275	11.43	(1.65)	
	<b>3,275</b>	<b>11.43</b>	<b>(1.65)</b>	
<b>Technical Adjustment</b>				
TA01 Technical Adjustment - TLT to FTE Zero Cost Conversion	337,059	7.65	(6.00)	
TA02 Technical Adjustment - Central Rate Changes	106,276	0.00	0.00	
TA03 Technical Adjustment	(301,157)	0.01	(0.01)	
TA50 Revenue Adjustment	0	0.00	0.00	
CR01 Flex Benefits	(1,010,516)	0.00	0.00	
CR05 Current Expense Overhead Adjustment	483,186	0.00	0.00	
CR06 Healthy Workplace Fund	34,250	0.00	0.00	
CR07 Technology Services Operations & Maintenance Charge	31,363	0.00	0.00	
CR08 Technology Services Infrastructure Charge	(22,974)	0.00	0.00	

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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### Public Health 1800/0800

CR09	Geographic Information Systems Charge	15,718	0.00	0.00
CR11	Telecommunications Services	6,747	0.00	0.00
CR12	Telecommunications Overhead	18,414	0.00	0.00
CR13	Motor Pool Usage Charge	(14,618)	0.00	0.00
CR14	Facilities Management Space Charge	110,370	0.00	0.00
CR15	Insurance Charges	4,137	0.00	0.00
CR16	Radio Access	562	0.00	0.00
CR19	Radio Reserve Program	(244)	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge	(1,149)	0.00	0.00
CR22	Long Term Leases	(295,799)	0.00	0.00
CR27	Industrial Insurance	(62,715)	0.00	0.00
CR36	Property Services Lease Administration Fee	6,960	0.00	0.00
CR39	COLA	948,097	0.00	0.00
CR46	Countywide Strategic Technology Projects	74,142	0.00	0.00
		<b>468,109</b>	<b>7.66</b>	<b>(6.01)</b>
	<b>2006 Proposed Budget</b>	<b>184,598,888</b>	<b>1,263.77</b>	<b>24.67</b>
	<b>% Change over Adopted</b>	<b>0.13%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### ***PROGRAM HIGHLIGHTS***

#### **Public Health**

The total 2006 Executive Proposed Budget for the Public Health appropriation unit is \$184,598,888, with 1,263.77 FTEs and 24.67 TLTs.

The incremental adjustment to Public Health's CX Transfer is noted in the heading of each proposed change item, when applicable.

#### **Need For Community Partnerships with Public Health Seattle – King County**

##### **Clinical Services Delivered by Contractors – (\$309,453) / \$30,806 CX / (0.05 FTEs) / (1.00 TLT).**

Programs included in this proposal are located within the Department of Public Health's Clinical Health Services / Primary Care line of business and are all community based services delivered by community based organizations through subcontracting. Following are descriptions of some of the more significant program changes to clinical services delivered by contract in the 2006 Executive Proposed Budget.

- **Community Clinics - \$36,973 / \$30,806 CX / 0.30 FTE.** This proposed change would add a 0.30 FTE PPM 4 to the Community Clinic project to assist in program management and liaison work with the network of independent non-profit community health centers across King County and the City of Seattle.
- **Teen Health Seattle Levy – (\$210,246) / (0.20 FTEs).** Youth Health subcontractors provide quality coordinated health, mental health and preventative service at Seattle middle and high schools. Proposed program changes reflect changes in external funding.
- **Community Clinic Pharmacy Program – (\$175,595) / 0.00 FTEs / (1.00 TLT).** This program provides contract management and accountability systems for pass-through funds that support pharmacy services delivered by community-based health care safety net partners in order to improve the health status of low-income, uninsured residents of King County. Proposed program changes reflect changes in external funding.

**Community Preventative Capacities among Targeted Populations – (\$744,430) / \$14,230 CX / (1.50 FTEs).** Programs included in this proposal are located within the Department of Public Health's Targeted Community Health Services line of business. CX supported services will continue at 2005 levels of service. Many of the non-CX funding sources in this proposal operate on a different budgetary cycle than King County. While the overall total of this proposal is a decrease and there is an FTE decrease, Public Health anticipates that there will be no service reduction in 2006 as it is anticipated that the next funding cycle will adequately fund current service levels. Following are descriptions of some of the more significant program changes to Targeted Community Health Services in the 2006 Executive Proposed Budget.

- **HIV Outreach/Prevention – (\$50,281) / (\$51,474) CX.** This program oversees pass through services supporting community partners to assess, prevent and manage HIV infection for HIV-infected residents and those at risk of infection in King County.
- **AIDS Care Contracts – (\$330,450) / \$10,077 CX.** This program oversees pass through funding to support community partners in intervention strategies and funding of care services for people who are HIV positive and people living with AIDS. Proposed changes reflect changes in external funding at this time.
- **AIDS Prevention/Education Contract – (\$82,469) / (\$72,115) CX.** This program oversees pass through funding to assess, prevent and manage HIV infection for HIV-infected residents and those at risk of infection in King County in order to stop the spread of AIDS and improve the health of people living with AIDS. Proposed changes reflect changes in external funding at this time.
- **LCDF Community Partnerships – (\$257,830).** This program provides local health jurisdictions funding to build capacity within their communities to address access to health care disparities and emerging health care issues. This reduction reflects the contract amount awarded by the State for the 2005-2006 and 2006-2007 State fiscal years.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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**Alcohol and Other Drugs Section Shift to DCHS – (\$1,787,974) / \$0 CX / (4.00 FTEs).** This is a program transfer and has no impact on services. This program provides funding, program development assistance and educational resources, and training to King County residents in order to promote primary alcohol/drug prevention. This transfer will streamline the current administrative structure that oversees this program. The Division of Alcohol and Substance Abuse Services (DASAS) was located in the Department of Public Health before 1999 when it was relocated to DCHS while the prevention focused Alcohol and Other Drugs programs targeted to parents and youth stayed in Public Health. This proposal seeks to transfer the Alcohol and Other Drugs prevention activities within King County to DCHS Mental Health Chemical Abuse and Dependency Services Division and bring the programmatic activities back in line with its major funding source.

**Emergency Medical Service Grants – \$104,649 / \$0 CX / 0.71 FTEs.** This program administers funds raised through grants, donations and other funding sources for special projects associated with standardized training, medical direction, effective research and quality assurance in Emergency Medical Services to support community programs and strategic planning efforts. This proposal would align this program's expenditures with its externally funded revenues.

**King County Children and Families Commission – \$28,380 / \$0 CX.** This proposal provides for an inflationary increase that was not included in the PSQ phase of budgeting to allow the continuation of all commission activities in 2006 at 2005 service levels.

**Changes to Mandated Agency Management Services – \$3,275 / \$0 CX / 11.43 FTEs / (1.65 TLTs).** This program provides information, technical assistance, consultation, direction and support to Public Health employees in order to assist them in delivering cost-effective, consumer focused services to the residents of King County. This proposal adjusts several projects in the Department's administration in order to maintain current service levels. It adds capacity in the Board of Health and operating division's administration that is anticipated with the continuing planning demands of the Operational Master Plan process. The proposal also converts agency temporary staffing to 8.50 FTEs to establish a clerical pool to comply with the Logan Knox settlement and 2.50 FTEs to assure compliance with HIPAA regulations.

### **Growth of Uninsured and Underinsured**

**Clinical Services Delivered by Public Health – (\$876,501) / \$2,566,454 CX / 4.70 FTEs / (0.33 TLTs).** Programs included in this proposal are located within the Department of Public Health's Clinical Health Services / Primary Care line of business. Following are descriptions of some of the more significant program changes to clinical services delivered by the Department of Public Health in the 2006 Executive Proposed Budget.

- **Teen Health Centers – (\$114,153) / \$36,823 CX / (0.77 FTEs) / 0.00 TLTs.** This program provides clinical health services delivered by Department staff in the Youth Health Services Program at three sites within the City of Seattle and one within the County. This proposal includes an increase in CX funding by \$36,823 to maintain 2005 services levels into 2006 and to mitigate losses of \$155,840 in revenues – Federal Grants \$12,504, Charges for Service \$68,336, Miscellaneous Revenues \$75,000. The additional \$114,143 in reduced revenue is absorbed by reductions in expenditures including 0.25 FTE Public Health Nurse, 0.83 FTE Educator Consultant I, \$35,680 in Intragovernmental Services, and \$11,755 in supplies.
- **Family Health – \$826,965 / \$514,822 CX / 1.00 FTE / 0.50 TLTs.** This program provides accessible health care services to King County residents to maintain and /or improve their health. Services include: acute and chronic care, pharmacy, obstetrical services (both pre-natal and post-partum to promote healthy birth outcomes).
- **Family Planning – (\$463,477) / \$1,165,714 CX / (3.48 FTEs).** This program provides reproductive health and STD outreach and education services for King County residents in an effort to promote sexual health and well being. This proposal would provide funding to

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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maintain 2005 services levels into 2006 in order to mitigate decreases in revenues – \$197,097 federal Grants, \$1,049,101 intergovernmental payments, \$267,297 charges for services and \$157,079 miscellaneous revenues – with an increase in CX funding. The program would absorb the additional \$463,477 in non-CX revenue loss through reduced expenditures including \$373,935 in payroll and benefit savings.

- **Immunizations – \$238,305 / \$222,718 CX / \$10,667 CFSA / (0.15 FTEs).** The \$10,667 increase in CFSA to this program is a correction to previously misallocated CFSA funds, erroneously assigned to the WIC program in the PSQ phase of budgeting.
- **Clinical Dental – \$481,854 / \$390,792 CX / 5.50 FTEs.** This program provides community based and clinical dental services to high-risk children and adults so that dental disease is prevented and oral health is improved. This program is undergoing two different changes in this proposed budget, first supplanting lost revenues due to decreased patient generated revenues with CX funding provided to support 2006 services at 2005 levels, and second, leveraging grant funding to provide dental services to King County's marginalized populations.
- **Pharmacy Professional Services – (\$1,746,646) / \$0 CX / 0.63 FTEs.** This proposal is part of a department wide effort to decentralize pharmacy services to more accurately tie the costs of services provided with the program providing the services. To achieve that end, the revenues and expenses of pharmacy services associated with Family Health, Family Planning and Clinical Dental have been apportioned to their individual budgets instead of centralized in the Pharmacy Professional Services program. There is no change in the level of pharmacy service being provided from 2005 in this proposal.

### **Services that Promote Child Health – (\$591,243) / \$769,454 CX / (1.87 FTEs) / 0.54 TLTs.**

Programs included in this proposal are located within the Department of Public Health's Targeted Community Health Services line of business. Following are descriptions of the program changes to Targeted Community Health Services delivered by the Department of Public Health in the 2006 Executive Proposed Budget:

- **Community Based Parent Child Health Services – (\$399,335) / \$812,454 CX / (1.69 FTEs) / (0.31 TLTs).** This program provides assessment, education, skills building and support to pregnant women and families with children so that babies have the best opportunity to grow and thrive. This proposal replaces decreased revenues from charges for service of \$1,017,021 with CX funding to support this core public health function. Additionally, the program saw a reduction in state and federal grants \$438,307, and state entitlement \$333,699 funding.
- **Child Care Health – (\$67,321) / (\$105) CX / 0.01 FTEs.** This program provides health and safety consultation, training, assessment and support to child care providers, families and children in order to promote safe and healthy child care provision
- **Women, Infants and Children (WIC) – (\$231,187) / (\$145,227) CFSA / (0.46 FTEs).** This program provides nutrition assessment, education and supplemental food to low income women and young children. Additional revenue changes netting a reduction of \$85,960 are being managed through payroll reductions and efficiency gains.
- **WDSF Handicapped Kids Get Care – \$258,581 / 1.58 FTEs / 0.50 TLTs.** This grant funded program addresses the special health care needs and access to health care services issues faced by children with disabilities. This is a fully grant funded program with no impact to CX funded service levels. This proposal allows the Department to draw on additional external funding in providing these services.

**Services that Prevent Disease – (\$1,410,443) / \$0 CX / (13.75 FTEs) / 3.33 TLTs.** Programs included in this proposal are located within the Department of Public Health's Population and Environmental Health Services line of business. Following are descriptions of the program changes to

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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Population and Environmental Health Services delivered by the Department of Public Health in the 2006 Executive Proposed Budget:

- **HUD Healthy Homes** – (\$294,304) / (1.34 FTEs).
- **Asthma Healthy Homes** – (\$420,772) / (2.91 FTEs).
- **Allies Against Asthma** – (\$373,471) / (0.86 FTEs) / (2.17 TLTs).

These three programs are grant funded programs that assist King County residents in assuring a healthy home environment to reduce asthma in youth. These proposals would reduce expenditures in the programs to bring them in line with reduced revenues.

- **Public Health Preparedness** – (\$211,890) / (1.30 FTEs) / (1.00 TLT). This program ensures that all public health employees are prepared to respond to emergencies and disasters and to coordinate emergency planning, training and exercise efforts with regional partners.
- **EM ISO and Quarantine** – \$346,676 / 0.50 FTEs / 1.00 TLT. This grant funded program provides support to preparedness planning and development of procedures when quarantines are needed.
- **EM NACCHO Project Management** – \$367,261 / 3.50 FTEs. This grant funded program assists public health in the development and implementation of emergency planning procedures and overall project management in emergency conditions.

**Clinical Services Among Targeted Populations** – \$468,949 / \$801,735 CX / 3.65 FTEs / (1.75 TLTs). Programs included in this proposal are located within the Department's Targeted Community Health Services line of business. Following are descriptions of significant program changes included in this change item:

- **Tuberculosis Control** - \$3,561 / \$458,495 CX / (1.24 FTEs). This program provides screening, treatment and contact investigations to persons with and at risk for TB to control and prevent outbreaks of the disease in the community. This proposal seeks the addition of CX funding in order to maintain 2005 service levels due to decreases in revenues from intergovernmental payments and charges for this critical and core public health service.
- **Public Health Interpretation Program** - \$408,817 / \$343,240 CX / 2.50 FTEs. This program provides medically qualified interpreters to limited and non-English speaking clients so these individuals have equal access to Public Health's services. This is a statutorily mandated service. This proposal would leverage \$132,201 in Federal funding to meet the growing demand for interpretive services as the limited and non-English speaking community in King County continues to grow and place increasing demands on the Department for services.

**Swedish High Risk Home Visit Grant** – \$618,764 / \$0 CX / 5.00 FTEs. This proposal will add grant supported capacity of 5.00 FTE Public Health Nurses to provide early post birth home visits to families discharged from Swedish Hospital after childbirth. Public Health nurses will be providing newborn and maternal physical assessments and support and education in the home in order to ease the transition from hospital to home. In addition, they will identify any issues or complications arising in the early post birth period and refer families for appropriate medical or other follow-up services. This proposal is entirely supported by grant funding and charges for service.

### **External Forces**

**Environmental Health Fee Supported Services** – \$234,612 CX / 1.42 FTEs. The Board of Health passed fee increases in 2005 for food inspection services that reflected increased costs of inspection and a move from a facility size based fee model to a risk based fee model. The Board of Health also directed that the subsidies to schools and charitable organizations be maintained. This transfer reflects the increased impact on CX of subsidizing these organizations.

**Changes in Services that Assess King County Health** – (\$425,864) / \$0 CX / (3.43 FTEs) / (0.74 TLTs). Programs included in this proposal are located within the Department of Public Health's

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Population and Environmental Health line of business. Following are descriptions of significant program changes included in this change item:

- **Core Community Assessment Program (CCAP) – (\$425,864) / \$0 CX / (3.43 FTEs) / (0.74 TLTs).** This program provides services that assess the health of King County by providing health information to public and private organizations and individuals so they will be able to develop data informed policies and actions to improve the health of county residents. Under this proposal, CCAP will continue to provide CX funded services at 2005 levels in 2006. Due to reduced expected grant revenues in 2006, this proposal includes decreased funding to the “Communities Count” project, GIS capacity, training, technical assistance, VISTA development and the capacity to provide epidemiological analysis of environmental factors.

**Changes in Services that Assess King County Health – (\$425,864), \$0 CX, (3.43) FTEs, (0.74) TLTs.** The purpose of this program is to provide services that assess the health of King County by providing health information and technical assistance on health assessment data and research findings. The information is provided to the public, private organizations and individuals so they will be able to develop data informed policies and actions to improve the health of King County residents.

The grant funded activities that augment the work of this program are coming to a successful close. While this proposal indicates a decrease in funding and staffing, there are no service reductions planned for services that are Current Expense fund supported.

There are programmatic reductions due to changes from non-CX funding sources including:

- The Communities Count project
- GIS capacity (fewer maps)
- Training
- Technical assistants (e.g. no evaluations, survey development and analysis, database development)
- VISTA development
- Epidemiological expertise in injury and violence prevention
- The capacity to provide epidemiological analysis of environmental factors contributing to disease clusters such as cancer.

**Services that Investigate and Assess Health Hazards – (\$548,682) / \$0 CX / (3.77 FTEs) / (0.75 TLTs).** Programs included in this proposal are located within the Department of Public Health’s Population and Environmental Health line of business. Generally, the proposals in this change item reflect program reductions as a result of successfully completed grant funded studies and/or services. Following are descriptions of the program changes to Population and Environmental Health Services delivered by the Department of Public Health in the 2006 Executive Proposed Budget:

- **On-Site Sewage Public Education – (\$249,351) / (1.00 FTE).** This program provides information, environmental assessments and assistance to residents and businesses in order to reduce illness. Services included consultation/education, plan reviews, policy and development.
- **NIDA NCV Treatment – (\$246,141) / (1.25 FTEs) / (0.30 TLTs).** This fully grant-funded program provided surveillance and investigation services to control the spread of disease and protect public health. The reduction reflects the successful completion and conclusion of the grant project. No CX funded programs will be affected by the conclusion of this project.
- **Tacoma Smelter Plume – (\$164,306) / (1.84 FTEs).** This program determined the impact of the emissions from the Tacoma smelter plume on the health of the residents in the vicinity of the fall out. The program provided information, environmental assessments and assistance to residents and businesses in order to reduce illness. Services included inspections, complaint investigation, consultation/education, plan reviews, policy development and emergency response.

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**Adjustments to Environmental Health Fees – \$234,612 / \$241,816 CX / 1.42 FTEs.** Programs included in this proposal are located within the Department of Public Health's Population and Environmental Health line of business. Following are descriptions of significant program changes included in this change item:

- **Drinking Water – \$4,461 / \$103,025 CX.** The Drinking Water program provides technical information, evaluation and compliance enforcement to homeowners and commercial interests so water systems are designed, installed and maintained to ensure safe drinking water.
- **Food Inspection Fees Subsidy - \$138,791 CX.** The Board of Health passed fee increases in 2005 for food inspection services that reflected increased costs of inspection and a move from a facility size based fee model to a risk based fee model. The Board of Health also directed that the subsidies to schools and charitable organizations be maintained. This transfer reflects the increased impact on CX of subsidizing these organizations. The full inspection costs are reflected in the Public Health Fund Base budget, the increase is in the CX transfer to fund the increased subsidy.

**Regulatory Mandated Services – \$16,154 / \$154,170 CX / 0.30 FTEs / (0.50 TLTs).** Programs included in this proposal are located within the Department of Public Health's Population and Environmental Health line of business. Following are descriptions of significant program changes included in this change item:

- **Laboratory - \$41,257 / \$92,555 CX / 0.30 FTEs.** The Public Health Laboratory provides laboratory services for public health clinics, disease control program, and research studies so that communicable diseases which threaten the health of the public can be prevented and controlled. The proposed increase in CX funding reflects the supplemental request to maintain service in 2006 at 2005 services levels. The proposed non-CX funding increase reflects grant revenue increases to fund AIDS testing. The FTE increase is related to the increase in grant funding for AIDS testing.
- **Investigations – \$10,079 / \$22,583 CX.** The King County Medical Examiner's office provides limited death investigation and complete forensic pathology services for King County residents and agencies for all sudden, unexpected and unnatural deaths so that they have accurate cause and manner of each death. Services include: surveillance for bioterrorism and infectious diseases; medical consultation for victims of non fatal assaults; death investigations, special investigations (i.e., SIDS, elder abuse, and traffic fatalities); provider training, contract management; expert testimony for domestic violence and prosecution, research, multiple fatality response training. This proposal provides a 2006 supplemental allocation of CX so that the Medical Examiner's office will be able to support services in 2006 at the 2005 service levels.

**Waste Water Shellfish Restoration - \$138,203 / \$138,203 CX / 1.00 FTE.** Programs included in this proposal are located within the Department of Public Health's Population and Environmental Health line of business. This proposal is to survey and improve failing and substandard septic systems to aid in the opening of the sub-tidal harvest along the west shore of Quartermaster Harbor on Vashon Island and improve the water quality of Puget Sound. The Department is proposing to survey the onsite systems and take appropriate measures to encourage and/or require property owners to repair or upgrade inadequate or failing systems through a community outreach effort. The Departmental staff will provide technical assistance and guidance to the property owners and onsite system designers to find technical solutions. The Department will coordinate with the Washington State Department of Health (WADOH) shellfish program to establish marine water monitoring stations to begin sampling. The state would follow up with a sampling program of the various drainages and seeps.

### Communicating Complex Health Issues

**Health Education Services – (\$491,662) / (\$29,293) CX / (0.31 FTEs).** Programs included in this proposal are located within the Department of Public Health's Population and Environmental Health

## HEALTH & HUMAN SERVICES PROGRAM PLAN

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line of business. Following are descriptions of significant program changes to population and environmental health services delivered by the Department of Public Health in the 2006 Executive Proposed Budget:

- **Child Profile, Health Promotion - \$471,847 / \$0 CX / 5.00 FTEs / 2.50 TLTs.** This program provides health promotion mailings to families of children from their birth to six-years old. The families receive, on a regular basis, information on preventative care, immunizations and current health and safety tips. The mailings also provide to parents age-appropriate expectations for their children.
- **Child Profile, Immunizations Registry – (\$548,441) / \$0 CX / (2.35 FTEs) / (2.50 TLTs).** This program change reflects a State decision to centrally consolidate the administration of a registry of children's immunizations formerly maintained in part by the Department under a State contract. The State will now provide the service and retain the funding.
- **Child Profile, Technology – (\$423,526) / (\$29,293) CX / (3.00 FTEs).** Technology portion of the Immunization Registry work formerly performed by the Department under contract from the state. These three items represent a redistribution of CX funding from Child Profile Technology to the PH Access and Outreach Program.

### Growth of Marginalized Populations

**Services that Reduce Health Disparities – (\$374,260) / \$29,293 CX / (0.12 FTEs) / (0.80 TLTs).**

Programs included in this proposal are located within the Department of Public Health's Population and Environmental Health line of business. Following are descriptions of significant program change to population and environmental health services delivered by the Department of Public Health in the 2006 Executive Proposed Budget:

- **Access and Outreach – (\$90,046) / \$29,293 CX / (0.50 FTEs) / (1.00 TLT).** The Health Care Access and Outreach program provides outreach, medical application assistance, linkages to community services and resources, coordination of care and targeted interventions to uninsured, underserved and/or high risk individuals, including pregnant women, and families so that health disparities are minimized. This reduction is due to revised Medicaid Administrative Match revenue resulting from changes made in the State program.

**Prevention and Control of Diseases in Targeted Populations – (\$1,652,092) / \$28,770 CX / (9.29 FTEs) / (5.78 TLTs).** Programs included in this proposal are located within the Department of Public Health's Targeted Community Health Services line of business. Following are descriptions of significant program changes to Targeted Community Health Services delivered by the Department of Public Health in the 2006 Executive Proposed Budget:

- **Acquired Immune Deficiency Syndrome – (\$16,079) / (\$28,320) CX.**
- **Health Resources Services Administration – \$10,772 / \$6,906 CX.**
- **HRSA, Quality Assurance – (\$16,346) / \$27,228 CX / (0.13 FTEs).**
- **HIV Access - \$84,509 / \$82,576 CX, 0.40 FTEs.**
- **Non Competitive Prevention Center – (\$54,557) / (\$74,374).**
- **Planning Council Prevention – \$10,468 / \$10,779 CX.**
- **Needle Exchange – (\$52,091) / \$3,975 CX / (0.10 FTEs) / (0.05 TLTs).**

The HIV/AIDS prevention and control programs listed above all work with community partners to assess, prevent and manage HIV infection for residents carrying the HIV virus and those at risk of infection in King County. These programs provide services that include educational sessions, education materials development and dissemination, coalition building, guideline development and promulgation, enforcement, needle exchange, and research. There will be no programmatic impacts associated with the CX-funded supported services as the allocation will provide services in 2006 at 2005 levels. The non-CX funded services are grant programs that were successfully completed. As a consequence, King County will lose a portion of its existing capacity to participate in national

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research for HIV/AIDS and slightly diminished participation in national development and promulgation of guidelines to treat these diseases.

**Satellite Tuberculosis Clinic – \$230,012 / \$230,012 CX / 2.45 FTEs.** Programs included in this proposal are located within the Department of Public Health's Targeted Community Health Services line of business. This addition continues funding for a satellite clinic established by supplemental appropriation.

### **Technical Adjustments**

**Technical Adjustment and Central Rate Changes - \$468,109 / 7.66 FTE / (6.01 TLTs).** Central rate adjustments include changes in Current Expense Overhead Adjustment, Insurance Charges, Prosecuting Attorney Civil Division Charge, Long-term Lease Rates, Finance and Business Operations services charge, Property Services Lease Administration Fee, and Finance and Business Operations Payroll Projects.

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## Public Health / 1800

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed <sup>3</sup>	2007 Projected <sup>4</sup>	2008 Projected <sup>4</sup>
<b>Beginning Fund Balance</b>	13,692,048	5,810,367	10,554,825	8,491,590	8,495,696	8,499,925
<b>Revenues</b>						
* Licences & Permits	13,408,867	9,518,901	9,384,201	10,719,405	11,040,987	11,372,217
* Federal Grants - Direct	13,773,580	13,654,364	13,461,144	12,466,662	12,840,662	13,225,882
* Federal Grants - Indirect	38,808,170	33,933,336	33,453,151	34,588,302	35,625,951	36,694,730
* State Grants	19,219,453	20,245,615	19,959,123	18,956,840	19,525,545	20,111,312
* State Entitlements	9,531,748	9,562,190	9,426,877	9,562,190	9,849,056	10,144,527
* Intergovernmental Payments	48,169,399	52,814,156	52,066,792	50,291,778	51,800,531	53,354,547
* Charges for Services	12,167,796	14,432,237	14,228,009	14,991,984	15,441,744	15,904,996
* Fines & Forfeits	25	0	0	0	0	0
* Miscellaneous Revenue	2,327,547	4,766,772	4,699,318	3,192,104	3,287,867	3,386,503
* Non-Revenue Receipts	0	7,037,216	0	7,000,000	7,210,000	7,426,300
* Other Financing Sources	(46,103)	0	0	0	0	0
* Children Family Set Aside	3,767,894	3,886,255	3,886,255	3,981,047	4,100,478	4,223,493
* CX Transfer	12,410,311	13,275,815	13,275,815	18,852,682	19,418,262	17,278,671
* CX 3rd Quarter Supplemental	0	0	1,250,000	0	0	0
<b>Total Revenues</b>	173,538,688	183,126,857	175,090,685	184,602,994	190,141,084	193,123,177
<b>Expenditures</b>						
* Salaries & Wages	(72,506,704)	(74,880,126)	(74,415,982)	(76,683,593)	(78,984,101)	(81,353,624)
* Personal Benefits	(21,891,435)	(25,791,477)	(25,631,609)	(25,853,583)	(26,629,190)	(27,428,066)
* Supplies	(18,425,220)	(17,595,589)	(17,486,523)	(18,712,737)	(19,274,119)	(19,852,343)
* Services & Other Charges	(45,847,846)	(45,459,207)	(45,177,428)	(41,811,660)	(43,066,010)	(44,357,990)
* Intragovernmental Services	(16,321,666)	(12,576,507)	(12,498,552)	(12,081,692)	(12,444,143)	(12,817,467)
* Capital Outlay	(1,181,187)	(1,598,513)	(1,588,605)	(1,661,862)	(1,711,718)	(1,763,069)
* Debt Services	(147,966)	0	0	0	0	0
* Intra County Contributions	(353,886)	(357,437)	(355,221)	(513,857)	(529,273)	(545,151)
* Contingencies & Contras	0	(6,108,492)	0	(7,279,904)	(7,498,301)	(5,005,467)
* Reserve for Encumbrances	0	0	0	0	0	0
* Designaton for Reappropriation	0	0	0	0	0	0
<b>Total Expenditures</b>	(176,675,911)	(184,367,348)	(177,153,920)	(184,598,888)	(190,136,855)	(193,123,177)
<b>Estimated Underexpenditures</b>		256,242				
<b>Other Fund Transactions</b>						
<b>Total Other Fund Transactions</b>	0	0	0	0	0	0
<b>Ending Fund Balance</b>	10,554,825	4,826,118	8,491,590	8,495,696	8,499,925	8,499,925
<b>Reserves &amp; Designations</b>						
* Reserve for Inventory	(1,923,561)	(1,904,264)	(1,923,561)	(1,923,561)	(1,923,561)	(1,923,561)
* Reserve for Encumbrances	(1,278,450)					
* Reserve for EMS	(401,427)		(401,427)	(401,427)	(401,427)	(401,427)
* Designation for Reappropriation	(2,230)					
* Designated for Claims & Judgments	(1,890,661)		(1,890,661)	(1,890,661)	(1,890,661)	(1,890,661)
* Managed Care Reserve		(500,000)				
* Designated for EHS	(3,204,358)		(3,204,358)	(3,204,358)	(3,204,358)	(3,204,358)
<b>Total Reserves &amp; Designations</b>	(8,700,687)	(2,404,264)	(7,420,007)	(7,420,007)	(7,420,007)	(7,420,007)
<b>Ending Undesignated Fund Balance</b>	1,854,138	2,421,854	1,071,584	1,075,690	1,079,919	1,079,919
<b>Target Fund Balance <sup>5</sup></b>	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

**Financial Plan Notes:**

<sup>1</sup> 2004 Actuals are from the 2004 CAFR

<sup>2</sup> 2005 Estimated is based on divisional expenditure and revenue projections based on the month of July ARMS. Encumbrance Carryover & Designation for Reappropriation are incorporated in the expenditure projections.

<sup>3</sup> 2006 Current Expense increase assumes annualization of the 2005 supplement at \$1,353,025 and an additional 2006 Supplemental CX of \$2,812

<sup>4</sup> 2007 & 2008 are inflated by 3% growth in both the revenues and expenditures. 2008 Revenues and Expenditures are adjusted to reflect the implem of the Public Health OMP.

<sup>5</sup> Target Fund Balance is a historical \$1 M

**HEALTH & HUMAN SERVICES PROGRAM PLAN**

**Emergency Medical Services 1190/0830**

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	38,045,983	98.87	6.75
<b>HHS</b>	Status Quo **	689,430	0.00	0.00
	<b>Status Quo Budget</b>	<b>38,735,413</b>	<b>98.87</b>	<b>6.75</b>
<b>External Forces</b>				
RB03 Add South County Medic Thirteen	527,117	1.25	0.00	
	<b>527,117</b>	<b>1.25</b>	<b>0.00</b>	
<b>Infrastructure Improvement Needs</b>				
RB02 Technical Changes to Agency Management	278,810	1.50	0.00	
	<b>278,810</b>	<b>1.50</b>	<b>0.00</b>	
<b>Need for Community Partnerships with PHSKC</b>				
RB01 Adjustments to Emergency Medical Services	3,290,062	5.92	(5.75)	
	<b>3,290,062</b>	<b>5.92</b>	<b>(5.75)</b>	
<b>Technical Adjustment</b>				
TA01 Technical Adjustment to Balance for Budget Prep	(270,108)	0.00	0.00	
CR01 Flex Benefits	(81,496)	0.00	0.00	
CR05 Current Expense Overhead Adjustment	(79,944)	0.00	0.00	
CR06 Healthy Workplace Fund	2,800	0.00	0.00	
CR07 Technology Services Operations & Maintenance Charge	(593)	0.00	0.00	
CR08 Technology Services Infrastructure Charge	706	0.00	0.00	
CR09 Geographic Information Systems Charge	4,919	0.00	0.00	
CR11 Telecommunications Services	(4,513)	0.00	0.00	
CR12 Telecommunications Overhead	3,608	0.00	0.00	
CR13 Motor Pool Usage Charge	8,813	0.00	0.00	
CR15 Insurance Charges	280,634	0.00	0.00	
CR16 Radio Access	769	0.00	0.00	
CR19 Radio Reserve Program	(293)	0.00	0.00	
CR20 Prosecuting Attorney Civil Division Charge	(623)	0.00	0.00	
CR21 Debt Service Adjustment	7	0.00	0.00	
CR22 Long Term Leases	(1,501)	0.00	0.00	
CR25 Financial Services Charge	1,144	0.00	0.00	
CR27 Industrial Insurance	(10,775)	0.00	0.00	
CR36 Property Services Lease Administration Fee	680	0.00	0.00	
CR39 COLA	95,059	0.00	0.00	
CR46 Countywide Strategic Technology Projects	6,288	0.00	0.00	
	<b>(44,419)</b>	<b>0.00</b>	<b>0.00</b>	
<b>2006 Proposed Budget</b>	<b>42,786,983</b>	<b>107.54</b>	<b>1.00</b>	
<b>% Change over Adopted</b>	<b>12.46%</b>			

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### ***PROGRAM HIGHLIGHTS***

#### **Emergency Medical Services**

The total 2006 Executive Proposed Budget for the Emergency Medical Services appropriation unit is \$42,786,983, with 107.54 FTEs and 1.00 TLT.

##### **External Forces**

**Add South County Medical – \$527,117 / 1.25 FTEs.** This program is within the Emergency Medical Services' (EMS's) line of business for the Department. This proposal supports the planned addition of a 12 hour peak unit (Medic 13) in South King County. This unit was anticipated in the EMS Strategic Plan, which directs the EMS Division to establish the operational need for this new service. Medic 13 is expected to primarily serve the Des Moines-Kent corridor with additional response and backup into neighboring jurisdictions. The EMS Division has conducted a thorough review of paramedic unit indicators prior to recommending this action; including consideration of call volumes, average unit response time, percent service response in primary service area, and percentage of multiple alarms.

##### **Infrastructure Improvement Needs**

**Technical Changes to Agency Management – \$278,810 / 1.50 FTEs.** The programs in this change item provide tiered regional pre-hospital emergency medical care in coordinated partnership with five dispatch centers, six paramedic providers and thirty-four fire departments. This proposal supports the administration and management of EMS resources in King County and creates a budgetary ordinance capacity, in both allocation and FTE levels, for PH's EMS programs. This proposal would add 1.00 FTE position to support increased financial, administrative and grants management workloads anticipated with EMS's increasing complexity and 0.50 FTE to EMS contingency.

##### **Need for Community Partnerships with PHSKC**

**Adjustments to Emergency Medical Services – \$3,290,062 / 5.92 FTEs / (5.75 TLTs).** This proposal adjusts the EMS budget to continue supporting services in 2006 as identified in the 2002 Strategic Plan Update of the 1998 – 2003 Emergency Medical Services Plan and to meet Human Resources requirements converting TLTs to FTEs. Increases are related to strategic initiatives, CPI increases for 34 Fire Departments that receive support for Basic Life Support (BLS) services, and an increase to five agencies that provide Advanced Life Support (ALS) services in King County, including King County Medic One. These increases in BLS and ALS services are consistent with the EMS Strategic and Financial Plans.

##### **Technical Adjustments**

**Salary Steps and Benefits Adjustments – \$13,563.** This technical adjustment reflects salary and step increases for paramedic and instructor salaries not included in the agency's 2006 Preliminary Status Quo (PSQ) budget.

**Insurance Charges – \$280,634.** This technical adjustment reflects a dramatic increase in the charges EMS must pay toward King County's self insurance program as a result of a large recent settlement.

**Central Rate Adjustments – (\$46,958).** Central rate adjustments include changes in Current Expense Overhead Adjustment, Insurance Charges, Prosecuting Attorney Civil Division Charge, Long-term Lease Rates, Finance and Business Operations services charge, Property Services Lease Administration Fee, and Finance and Business Operations Payroll Projects.

**Technical Adjustment - (\$270,108).** This adjustment aligns EMS in the Public Health Budget Prep System with the final amounts entered into the 2005 Preliminary Status Quo budget.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Emergency Medical Services - Fund 1190

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>4</sup>
<b>Beginning Fund Balance</b>	9,539,362	8,492,395	10,578,793	9,258,837	5,452,461	2,529,077
<b>Revenues</b>						
* Taxes	35,916,584	36,918,191	38,030,284	38,069,889	39,211,986	47,312,018
* State Grants	1,200	0	1,290	0	0	0
* State Shared Revenues	2	0	0	0	0	0
* Grants from Local Units	493	0	0	0	0	0
* Charges for services	21,547	5,000	0	4,000	7,718	7,500
* Miscellaneous Revenue	302,122	420,000	391,723	463,500	364,471	260,500
* Other Financing Sources (Reimbursable)	63,566	52,000	83,987	68,218	52,000	52,000
* CX Transfer	375,000	375,000	375,000	375,000	375,000	375,000
<b>Total Revenues</b>	<b>36,680,515</b>	<b>37,770,191</b>	<b>38,882,284</b>	<b>38,980,607</b>	<b>40,011,175</b>	<b>48,007,018</b>
<b>Expenditures</b>						
* EMS Basic Life Support	(8,717,583)	(9,181,788)	(9,157,485)	(9,420,514)	(9,637,186)	(9,849,233)
* EMS Advanced Life Support (Paramedics)	(23,041,925)	(24,092,067)	(25,085,527)	(27,655,323)	(27,983,531)	(29,545,402)
* EMS Regional Services	(3,881,576)	(4,472,128)	(4,557,999)	(5,160,363)	(5,313,842)	(4,592,611)
* EMS Budget Reserve		(300,000)	(59,326)	(550,783)	0	0
* Reserve for Encumbrances			(1,160,203)			
* Designated for Reappropriation			(181,700)			
<b>Total Expenditures</b>	<b>(35,641,084)</b>	<b>(37,745,983)</b>	<b>(40,202,240)</b>	<b>(42,786,983)</b>	<b>(42,934,559)</b>	<b>(43,987,246)</b>
<b>Estimated Underexpenditures</b>						
<b>Other Fund Transactions</b>						
*						
<b>Total Other Fund Transactions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>10,578,793</b>	<b>8,516,603</b>	<b>9,258,837</b>	<b>5,452,461</b>	<b>2,529,077</b>	<b>6,548,849</b>
<b>Reserves &amp; Designations</b>						
* Reserve for Encumbrances	(1,160,203)					
* Designated for Reappropriation	(181,700)					
* Designated for Future Reserves		(4,900,000)				
<b>Total Reserves &amp; Designations</b>	<b>(1,341,903)</b>	<b>(4,900,000)</b>	<b>(32,285,306)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Undesignated Fund Balance</b>	<b>9,236,890</b>	<b>3,616,603</b>	<b>(23,026,468)</b>	<b>5,452,461</b>	<b>2,529,077</b>	<b>6,548,849</b>
<b>Target Fund Balance <sup>5</sup></b>	<b>2,970,090</b>	<b>3,145,499</b>	<b>3,350,187</b>	<b>3,565,582</b>	<b>3,577,880</b>	<b>3,665,604</b>

### Financial Plan Notes:

<sup>1</sup> 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> 2005 Estimated is based on estimated expenditures; revenues based on actual tax assessment from Assessor's Office

<sup>3</sup> 2007 and 2008 Projected based on EMS Financial Plan; assumptions for tax revenue growth and CPI increases for expenditures from KC Economist.

<sup>4</sup> 2008 Projected based on status quo extension of current levy that ends in 2007 as projected for the KC budget office & resetting levy rate to .25 per thousand

<sup>5</sup> Target fund balance is based on 1/12 yearly expenditures

**HEALTH & HUMAN SERVICES PROGRAM PLAN**

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**Local Hazardous Waste 1280/0860**

Code/Item Description		Expenditures	FTEs *	TLTs
<b>Program Area</b>	2005 Adopted	11,418,697	0.00	0.00
<b>HHS</b>	Status Quo **	94,979	0.00	0.00
	<b>Status Quo Budget</b>	<b>11,513,676</b>	<b>0.00</b>	<b>0.00</b>
<b>Technical Adjustment</b>				
RB01	Maintaining King County's LHWMP Services	348,593	0.00	0.00
CR25	Financial Services Charge	(9,603)	0.00	0.00
		<b>338,990</b>	<b>0.00</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>11,852,666</b>	<b>0.00</b>	<b>0.00</b>
	<b>% Change over Adopted</b>	<b>3.80%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## HEALTH & HUMAN SERVICES PROGRAM PLAN

### PROGRAM HIGHLIGHTS

#### Local Hazardous Waste Program

The total 2006 Executive Proposed Budget for the Local Hazardous Waste Program appropriation unit is \$11,852,666, with 0.00 FTEs and 0.00 TLTs.

#### Technical Changes

**Maintaining King County's LHWMP Services - \$348,593.** This change item meets the increased cost of salaries, benefits and county overhead and allows the Program to maintain their current level of service.

**Central Rate Adjustments – (\$9,603).** Central rate adjustment in Financial Services Charges.

Local Hazardous Waste Fund / 1280

	2004 Actual <sup>1</sup>	2005 Adopted	2005 Estimated <sup>2</sup>	2006 Proposed	2007 Projected <sup>3</sup>	2008 Projected <sup>3</sup>
<b>Beginning Fund Balance</b>	5,880,325	2,912,138	4,172,742	1,836,100	1,824,474	1,652,959
<b>Revenues</b>						
* State Grants	542,078	542,078	542,078	395,000	395,000	395,000
* Intergovernmental Payment	5,644,256	5,401,251	5,401,251	7,126,085	7,237,677	7,237,677
* Charges for Services	3,527,760	3,199,999	3,199,999	4,287,998	4,287,998	4,287,998
* Miscellaneous Revenue	117,560	17,514	64,099	31,957	28,960	22,129
<b>Total Revenues</b>	9,831,654	9,160,842	9,207,427	11,841,040	11,949,635	11,942,804
<b>Expenditures</b>						
* Services & Other Charges	(2,518,813)	(2,512,926)	(2,512,926)	(2,628,726)	(2,612,069)	(2,665,389)
* Intragovernmental Service	(9,020,424)	(8,885,243)	(9,022,068)	(9,223,940)	(9,509,081)	(9,770,998)
* Contingencies		(20,528)				
* Carryover Encumbrances			(9,075)			
<b>Total Expenditures</b>	(11,539,237)	(11,418,697)	(11,544,069)	(11,852,666)	(12,121,150)	(12,436,387)
<b>Estimated Underexpenditures</b>						
<b>Other Fund Transactions</b>						
*						
<b>Total Other Fund Transactions</b>	0	0	0	0	0	0
<b>Ending Fund Balance</b>	4,172,742	654,283	1,836,100	1,824,474	1,652,959	1,159,376
<b>Reserves &amp; Designations</b>						
* Carryover Encumbrances	(9,075)					
<b>Total Reserves &amp; Designations</b>	(9,075)	0	0	0	0	0
<b>Ending Undesignated Fund Balance</b>	4,163,667	654,283	1,836,100	1,824,474	1,652,959	1,159,376
<b>Target Fund Balance 3</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>

#### Financial Plan Notes:

<sup>1</sup> 2004 Actuals are from the 2004 CAFR.

<sup>2</sup> 2005 Estimated is based on revised information from partners as of April 2005.

<sup>3</sup> 2007 and 2008 revenue projections are based on a 34% increase in fees that go into effect on January 1, 2006. The expenditures increase is to adjust for salaries and benefits increase for the same period.

<sup>4</sup> Target Fund Balance is equal to \$2 Million.

# HEALTH & HUMAN SERVICES PROGRAM PLAN

## Public Health and Emergency Medical Services CX Transfers 0010/0696

Code/Item Description	Expenditures	FTEs *	TLTs	
<b>Program Area</b>	2005 Adopted	13,910,358	0.00	0.00
<b>HHS</b>	Status Quo **	830,769	0.00	0.00
	<b>Status Quo Budget</b>	<b>14,741,127</b>	<b>0.00</b>	<b>0.00</b>
<b>Communicating Complex Health Issues</b>				
DS04	Health Education Services	(29,293)	0.00	0.00
		<b>(29,293)</b>	<b>0.00</b>	<b>0.00</b>
<b>External Forces</b>				
PC02	Environmental Health Fee Supported Services	241,816	0.00	0.00
PC03	Regulatory Mandated Services	154,170	0.00	0.00
PC04	Waste Water - Shellfish Restoration	138,203	0.00	0.00
		<b>534,189</b>	<b>0.00</b>	<b>0.00</b>
<b>Growth of Marginalized Populations</b>				
DS07	Services that Reduce Health Disparities	29,293	0.00	0.00
DS08	Services to Prevent/Control Disease In Targeted	28,770	0.00	0.00
PC05	Satellite TB Clinic	230,012	0.00	0.00
		<b>288,075</b>	<b>0.00</b>	<b>0.00</b>
<b>Growth of Uninsured and Underinsured</b>				
DS02	Clinical Services Delivered by Public Health	2,341,536	0.00	0.00
DS09	Services that Promote Child Health	769,454	0.00	0.00
PC01	Clinical Services Among Targeted Populations	801,735	0.00	0.00
		<b>3,912,725</b>	<b>0.00</b>	<b>0.00</b>
<b>Need for Community Partnerships with PHSKC</b>				
DS01	Clinical Services Delivered by Contractors	30,806	0.00	0.00
DS05	Community Prevention Services Among Targeted	14,230	0.00	0.00
		<b>45,036</b>	<b>0.00</b>	<b>0.00</b>
<b>Technical Adjustment</b>				
TA02	Technical Adjustment - Central Rate Changes	106,276	0.00	0.00
		<b>106,276</b>	<b>0.00</b>	<b>0.00</b>
	<b>2006 Proposed Budget</b>	<b>19,598,135</b>	<b>0.00</b>	<b>0.00</b>
	<b>% Change over Adopted</b>	<b>40.89%</b>		

\* FTEs do not include Temporaries and overtime.

\*\* This includes 2005 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

## **HEALTH & HUMAN SERVICES PROGRAM PLAN**

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### ***PROGRAM HIGHLIGHTS***

#### **Public Health and Emergency Medical Services General Fund Transfers**

The 2006 Executive Proposed Budget includes General Fund Transfers to the Public Health and Emergency Medical Services funds. Total CX transfer proposed in 2006 is \$19,598,135. See the individual agency budget pages for detailed expenditure changes.

#### **External Forces**

**Environmental Health Fee Supported Services – \$241,816**

**Regulatory Mandated Services - \$154,170.**

**Waste Water Shellfish Restoration - \$138,203.**

#### **Growth of Marginalized Populations**

**Services that Reduce Health Disparities –\$29,293.**

**Programs that Prevent Control Disease Among Targeted Populations - \$28,770**

**Satellite TB Clinic - \$230,012**

#### **Growth of Uninsured and Underinsured**

**Clinical Services Delivered By Public Health - \$2,341,536**

**Services That Promote Child Health - \$769,454**

**Clinical Services Among Targeted Populations - \$801,735**

#### **Need for Community Partnerships with PHSKC**

**Clinical Services Delivered by Contractors - \$30,806**

**Community Prevention Services Among Targeted Populations - \$14,230**

#### **Communicating Complex Health Issues**

**Health Education Services – (\$29,293)**

#### **Technical Adjustments**

**Technical Adjustments and Central Rate Changes - \$106,276.**

## HEALTH & HUMAN SERVICES PROGRAM PLAN

### Health and Human Service Program Area

	2004 Adopted		2005 Adopted		2006 Proposed	
	Expenditures	FTEs	Expenditures	FTEs	Expenditures	FTEs
<b>Community and Human Service</b>						
HUMAN SERVICES/CJ	748,624	-	-	-	-	-
VETERANS RELIEF	2,089,737	7.00	2,482,976	7.00	2,434,136	7.00
DEVELOPMENTAL DISABILITY	18,944,636	24.75	21,681,113	30.75	22,695,107	30.75
MENTAL HEALTH	94,700,094	80.25	101,495,959	77.25	100,540,766	78.25
ALCOHOLISM/SUBSTANCE ABUSE	18,379,361	45.30	23,567,682	48.30	24,956,068	51.40
WORK TRAINING PROGRAM	7,408,613	43.58	7,718,679	55.58	7,866,463	55.58
DISLOCATED WKR PROG ADMIN	10,631,620	58.00	6,922,753	58.00	6,874,859	52.00
FED HOUSNG & COMM DEV FND	20,226,461	37.00	20,611,473	36.00	18,888,190	33.50
	<b>173,129,146</b>	<b>295.88</b>	<b>184,480,635</b>	<b>312.88</b>	<b>184,255,589</b>	<b>308.48</b>
<b>Public Health</b>						
EMERGENCY MEDICAL SERVICE	36,232,328	98.87	38,045,983	98.87	42,786,983	107.54
LOCAL HAZARDOUS WASTE FD	12,519,878	-	11,418,697	-	11,852,666	-
PUBLIC HEALTH POOLING	181,809,830	1,221.74	184,367,348	1,251.41	184,598,888	1,263.77
	<b>230,562,036</b>	<b>1,320.61</b>	<b>233,832,028</b>	<b>1,350.28</b>	<b>239,238,537</b>	<b>1,371.31</b>
<b>Grants</b>						
HEALTH & HUMAN SERVICE GRANTS	-	-	433,729	6.00	-	6.00
	<b>-</b>	<b>-</b>	<b>433,729</b>	<b>6.00</b>	<b>-</b>	<b>6.00</b>
<b>Total Health and Human Services</b>						
	<b>403,691,182</b>	<b>1,616.49</b>	<b>418,746,392</b>	<b>1,669.16</b>	<b>423,494,126</b>	<b>1,685.79</b>

Public Defense division of DCJS and Jail Health Services division of DPH are reported out in the Law, Safety and Justice program plan area.