

DDES / 1340

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Proposed	2009 Projected ²	2010 Projected ^{3,6}
Beginning Fund Balance	13,792,931	12,655,726	17,721,963	14,286,027	11,373,745	8,409,381
Revenues						
Fee Receipts	25,358,518	25,470,343	22,362,758	23,443,759	21,099,383	22,154,352
Other Revenue	1,087,638	1,293,724	1,293,724	1,624,866	1,462,379	1,462,379
Investment Interest	2,180,750	400,000	1,677,548	1,000,000	1,053,000	1,108,809
Operating Contingency		977,905	977,905	970,608	1,000,000	1,000,000
CX Transfers	3,152,269	3,465,290	3,465,290	3,490,886	3,316,342	3,150,524
Total Revenues	31,779,174	31,607,262	29,777,225	30,530,119	27,931,104	28,876,065
Expenditures						
Salaries and Benefits	(21,248,772)	(24,101,545)	(22,072,599)	(25,860,829)	(23,274,746)	(20,947,271)
Supplies and Contracts	(1,225,694)	(1,544,937)	(1,602,889)	(1,826,150)	(1,734,843)	(1,648,100)
Intragovernmental Service:	(4,956,024)	(4,968,163)	(4,973,865)	(4,214,290)	(4,298,576)	(4,964,135)
Capital & Others	(419,653)	(1,645,864)	(1,185,094)	(635,949)	(655,027)	(674,678)
Operating Contingency		(975,000)	(975,000)	(975,000)	(1,000,000)	(1,000,000)
Encumbrance Carryover			(24,290)			
P&L Final Order			(2,449,430)			
Total Expenditures	(27,850,143)	(33,235,509)	(33,283,167)	(33,512,218)	(30,963,192)	(29,234,185)
Estimated Underexpenditures		70,006	70,006	69,818	67,723	65,692
Other Fund Transactions						
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Total Other Fund Transactions						
Ending Fund Balance	17,721,963	11,097,485	14,286,027	11,373,745	8,409,381	8,116,953
Less: Reserves & Designations						
Reserve for Staff Reductions		(456,272)	(456,272)	(456,272)	(456,272)	(456,272)
Reserve for Revenue Shortfall		(1,273,517)	(1,273,517)	(1,562,917)	(1,406,626)	(1,265,963)
Reserve for Technology Replacements		(1,099,744)	(1,099,744)	(1,914,595)	(1,914,595)	(1,914,595)
Reserve for Fee Waivers & Unanticipated Costs		(1,000,000)	(1,000,000)	(1,083,338)	(1,354,173)	(1,692,716)
Reserve for Encumbrances	(24,290)					
Reserve for Fee Stabilization ⁵				(4,300,000)	(2,500,000)	
Designated for DDES	(2,522,508)					
Designated for Equipment Replacement	(965,241)					
Total Reserves & Designations	(3,512,039)	(3,829,533)	(3,829,533)	(9,317,122)	(7,631,665)	(5,329,546)
Ending Undesignated Fund Balance	14,209,924	7,267,952	10,456,494	2,056,623	777,716	2,787,407
Target Fund Balance⁴	1,392,507	1,661,775	4,160,396	4,189,027	3,870,399	3,654,273

Financial Plan Notes:

¹ 2006 Actual Expenditures and Revenues based on 2006 CAFR or 14th month ARMS.

² 2009 Revenues are estimated to decrease due to dwindling inventory and reduction of DDES' hourly rates

³ 2009 and 2010 have a 5% reduction for salary and wages due to annexation expectations

⁴ Target fund balance is calculated as 5% of total expenditures for 2006 Actual and 2007 Adopted and 1/8th of total expenditures (12.5%) thereafter

⁵ Interest Earnings on cash balance to defer future rate increases

⁶ Assumes a 5% fee increase in 2010.